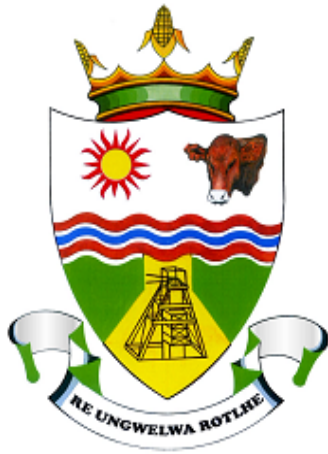


JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

(NC 451)

In-Year Report of the Municipality

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

MID-YEAR BUDGET & PERFORMANCE ASSESSMENT FOR THE PERIOD 1 JULY 2016 TO 31 DECEMBER 2016

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segment into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

PART 1

Section 1: Introduction

1.1 Purpose

To inform Council of progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2016/17 financial year, and to recommend whether an adjustments budget is necessary.

1.2. Legal requirements

In terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003):

- 1) The accounting officer of a municipality must by 25 January of each year -
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account –
 - the monthly statements referred to in section 71 for the first half of the financial year;
 - the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - the past year's annual report, and progress on resolving problems identified in the annual report; and
 - the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to –
 - the mayor of the municipality
 - the National Treasury; and
 - the relevant Provincial Treasury.
- 2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.
- 3) The accounting officer must, as part of the review -

- make recommendations as to whether an adjustments budget is necessary; and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the mayor must, in terms of Section 54(1):

- Consider the report;
- Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- Submit the report to the council by 31st January of each year.

1.3. Contents of this report

With the concurrence of the Chief Financial Officer, it was agreed that:

- (a) The Finance department prepared a report complying with the financial requirements of MFMA section 71. The mid-year budget statement for 2016/17 financial year will be submitted to all legislated parties by the 25th January 2017. This report will be tabled at Council together with section 52 report on the 25th January 2017.
- (b) The outcomes of the above mentioned reports and reviews form the basis of the mid-year budget and performance assessment.

Part 2 – Report of the Mayor

2.1 High level assessment of MFMA s71 financial reports for the past 6 months

2.1.1 Against annual budget (original approved)

Overall Performance Information

SUMMARY OF FINANCIAL INFORMATION

DESCRIPTION	ORIGINAL BUDGET R'(000)	YTD BUDGET R'(000)	YTD ACTUALS R'(000)	YTD ACTUALS VS BUDGET %	ACTUALS VS ORIGINAL BUDGET %
TOTAL REVENUE	301,639	231,949	237,451	102.37%	78.72%
TOTAL OPERATING EXPENDITURE	164,313	84,705	93,975	110.94%	57.19%
TOTAL CAPITAL EXPENDITURE	137,386	69,213	81,511	117.77%	59.33%
SURPLUS/(DEFICIT)	(60)	78,031	61,966		

➤ Revenue

The revenue performance in terms of year-to-date actuals is 102%. The revenue that is not performing well is property rates, electricity, water and agency services which are all below 90%.

The reduction in property rate income and electricity, water service charges revenue will be effected in the Adjustments Budget to be tabled by the end of February 2016.

In terms of grants the municipality received R 18 million, which was not budgeted for; and this grants is from RBIG, South 32(Magojaneng West Project) and COGHSTA (housing grant).

Kindly note that the RBIG have been gazetted as grant in kind for the municipality but the Department of Water Affairs has signed a Memorandum of Understanding with the municipality to implement the project on their behalf, the same applies to both South 32(previously BHP Billiton) and COGHSTA.

➤ Operating Expenditure

Current expenditure is almost at 111% of the year-to-date budget, which means the municipality is within its year-to-date budget. This expenditure item will be continuously monitored in order to maintain the pattern of spending.

➤ **Capital Expenditure**

Current expenditure is 118% of the year to date, which means the municipality is 18% or R 12.3 million above the year-to-date budget.

Though capital expenditure shows the overspending in terms of the year-to-date budget the municipality did spend R 20.3 million, which was not budgeted for, R10.8 million for Kanana Water Refurbishment, for RBIG(Heuningvlei Bulk Water Supply) and R 7.2 million for COGHSTA(Housing).

Kindly note that the RBIG have been gazetted as grant in kind for the municipality but the Department of Water and Sanitation has signed a Memorandum of Understanding with the municipality to implement the project on their behalf, the same applies to both COGHSTA for Housing projects, South 32 .

➤ **Cash flows**

The municipality started the year with a positive cash & cash equivalents balance of R 46.2 million and increased this by R15.9 million during December resulting in a closing balance of R46.2 million. Closing balance of R 62.1 million (R 29.2 million cash and R 32.9 million investments).

2.2 High level SDBIP overall performance

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2015 to 31 December 2015. The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under part 4.

2.3 Potential impact of the national and provincial adjustments budget

The provincial government adjustment budgets will impact on the municipality's adjustment budget as it contains allocations received by Joe Morolong Local Municipality which were gazetted as grants-in-kind.

2.4 Conclusion

The mid-year budget and performance assessment indicates that:

- (i) an adjustments budget for 2016/17 will be required, and this must be approved by Council by no later than 25th January 2017
- (ii) the revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;
- (iii) The revised IDP, taking into account revisions as a result of the adjustments budget and revised SDBIP, will be approved Council.

Part 3: Financial Performance

3.1 Monthly budget statements

3.1.1 Table C1: s71 Monthly Budget Statement Summary

The tables included in part 3 are from the section 71 December in-year monthly budget statement. The full year forecasts have been revised as part of the mid-year assessment. The revised forecasts will inform the adjustments that are to be tabled for Council approval.

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	10,418	12,863	-	119	1,414	12,863	(11,449)	-89%	12,863
Service charges	30,945	24,809	-	1,175	5,258	12,267	(7,009)	-57%	24,809
Investment revenue	1,585	-	-	-	-	-	-	-	-
Transfers recognised - operational	140,729	122,361	-	38,356	96,464	88,882	7,582	9%	122,361
Other own revenue	7,772	1,476	-	344	9,956	738	9,218	1249%	1,476
Total Revenue (excluding capital transfers and contributions)	191,449	161,508	-	39,995	113,091	114,749	(1,658)	-1%	161,508
Employee costs	56,714	52,979	-	4,585	29,554	28,881	673	2%	52,979
Remuneration of Councillors	7,818	10,015	-	775	4,284	5,007	(724)	-14%	10,015
Depreciation & asset impairment	57,118	10,000	-	-	-	5,000	(5,000)	-100%	10,000
Finance charges	291	943	-	418	500	472	29	6%	943
Materials and bulk purchases	10,095	12,085	-	15	5,303	6,042	(740)	-12%	12,085
Transfers and grants	52,992	4,938	-	295	1,813	2,469	(657)	-27%	4,938
Other expenditure	161,769	69,985	-	13,094	52,720	36,865	15,855	43%	69,985
Total Expenditure	346,797	160,945	-	19,182	94,174	84,736	9,438	11%	160,945
Surplus/(Deficit)	(155,347)	563	-	20,813	18,917	30,012	(11,096)	-37%	563
Transfers recognised - capital	158,778	140,131	-	21,891	124,355	113,897	10,458	9%	-
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	3,431	140,694	-	42,704	143,272	143,909	(637)	-0%	563
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	3,431	140,694	-	42,704	143,272	143,909	(637)	-0%	563
Capital expenditure & funds sources									
Capital expenditure	82,677	137,376	-	20,206	81,511	69,213	12,298	18%	137,376
Capital transfers recognised	70,186	129,377	-	16,556	70,890	64,689	6,201	10%	129,377
Public contributions & donations	8,990	-	-	3,616	10,310	-	10,310	#DIV/0!	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	3,501	7,999	-	34	311	4,524	(4,213)	-93%	7,999
Total sources of capital funds	82,677	137,376	-	20,206	81,511	69,213	12,298	18%	137,376
Financial position									
Total current assets	39,250	17,964	-	-	204,117	-	-	-	17,964
Total non current assets	1,644,835	1,644,589	-	-	20,206	-	-	-	1,644,589
Total current liabilities	67,057	14,525	-	-	39,232	-	-	-	14,525
Total non current liabilities	(10,021)	3,834	-	-	1,938	-	-	-	3,834
Community wealth/Equity	1,627,049	1,644,194	-	-	183,153	-	-	-	1,644,194
Cash flows									
Net cash from (used) operating	146,571	160,405	-	36,254	87,250	163,248	75,998	47%	160,405
Net cash from (used) investing	(82,677)	(149,310)	-	(20,206)	(81,510)	(62,212)	19,298	-31%	(149,310)
Net cash from (used) financing	(31,460)	(784)	-	(392)	(392)	-	392	#DIV/0!	(784)
Cash/cash equivalents at the month/year end	17,003	34,150	-	-	29,186	124,874	95,688	77%	34,150
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	5,644	5,374	2,343	1,981	1,896	3,035	24,267	92,820	137,359
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	-	-	-	-

3.1.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organizational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

NC451 Joe Morolong - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment

Description	Ref	2015/16	Budget Year 2016/17			YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual					
R thousands	1									
Revenue - Standard										
<i>Governance and administration</i>		140,869	130,233	–	38,503	97,996	104,389	(6,393)	-6%	130,233
Executive and council		5,998	6,315	–	–	6,315	6,315	–	–	6,315
Budget and treasury office		134,572	123,606	–	38,498	91,342	97,918	(6,576)	-7%	123,606
Corporate services		299	312	–	4	339	156	183	117%	312
<i>Community and public safety</i>		7,964	2,754	–	–	8,376	1,585	6,791	429%	2,754
Community and social services		2,751	2,634	–	–	1,525	1,524	1	0%	2,634
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	120	–	–	–	60	(60)	-100%	120
Housing		5,213	–	–	–	6,850	–	6,850	#DIV/0!	–
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		73,030	57,929	–	19,500	49,290	49,318	(28)	0%	57,929
Planning and development		73,030	57,929	–	19,500	49,290	49,318	(28)	0%	57,929
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		128,365	110,723	–	3,883	81,789	76,657	5,132	7%	110,723
Electricity		5,259	7,038	–	372	1,731	3,519	(1,788)	-51%	7,038
Water		120,243	101,114	–	3,231	78,379	71,853	6,526	9%	101,114
Waste water management		1,887	1,650	–	177	1,065	825	239	29%	1,650
Waste management		976	920	–	102	614	460	154	34%	920
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	2	350,228	301,639	–	61,886	237,451	231,949	5,502	2%	301,639
Expenditure - Standard										
<i>Governance and administration</i>		190,332	70,882	–	7,520	44,378	36,408	7,971	22%	70,882
Executive and council		15,567	18,741	–	1,242	8,486	9,518	(1,032)	-11%	18,741
Budget and treasury office		159,537	38,125	–	4,984	26,913	19,558	7,355	38%	38,125
Corporate services		15,229	14,017	–	1,294	8,980	7,332	1,648	22%	14,017
<i>Community and public safety</i>		9,393	8,584	–	4,566	12,078	4,641	7,437	160%	8,584
Community and social services		8,900	7,643	–	859	4,604	4,144	460	11%	7,643
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		492	940	–	44	290	497	(207)	-42%	940
Housing		–	–	–	3,663	7,184	–	7,184	#DIV/0!	–
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		60,907	9,749	–	740	4,739	5,311	(572)	-11%	9,749
Planning and development		60,907	9,749	–	740	4,739	5,311	(572)	-11%	9,749
Road transport		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		86,165	75,098	–	6,156	32,780	38,345	(5,566)	-15%	71,730
Electricity		6,181	10,185	–	310	4,825	5,106	(282)	-6%	10,185
Water		78,307	63,213	–	5,685	26,860	32,235	(5,374)	-17%	59,845
Waste water management		861	702	–	65	463	446	17	4%	702
Waste management		816	998	–	96	632	558	74	13%	998
<i>Other</i>		–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	3	346,797	164,313	–	18,982	93,975	84,705	9,270	11%	160,945
Surplus/ (Deficit) for the year		3,431	137,326	–	42,904	143,476	147,244	(3,768)	-3%	140,694

3.1.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services;; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

Vote Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive & Council		5,998	6,315	-	-	6,315	6,315	-		6,315
Vote 2 - Budget & Treasury Office		134,572	123,606	-	38,498	91,342	97,918	(6,576)	-6.7%	123,606
Vote 3 - Corporate Support Services		299	312	-	4	339	156	183	117.1%	312
Vote 4 - Community Services		10,827	5,325	-	280	10,055	2,873	7,182	249.9%	5,325
Vote 5 - Technical Services		73,030	57,929	-	19,500	49,276	49,318	(42)	-0.1%	57,929
Vote 6 - Electricity Services		5,259	7,038	-	372	1,731	3,519	(1,788)	-50.8%	7,038
Vote 7 - Water Services		120,243	101,114	-	3,231	78,379	71,853	6,526	9.1%	101,114
Vote 8 - Development & Town Planning Services		-	-	-	0	14	-	14	#DIV/0!	-
Total Revenue by Vote	2	350,228	301,639	-	61,886	237,451	231,953	5,498	2.4%	301,639
Expenditure by Vote	1									
Vote 1 - Executive & Council		15,567	18,741	-	1,242	8,486	9,518	(1,032)	-10.8%	18,741
Vote 2 - Budget & Treasury Office		159,537	38,125	-	4,984	26,913	19,558	7,355	37.6%	38,125
Vote 3 - Corporate Support Services		15,229	14,017	-	1,294	8,980	7,332	1,648	22.5%	14,017
Vote 4 - Community Services		11,070	10,284	-	4,728	13,173	5,645	7,527	133.3%	10,284
Vote 5 - Technical Services		58,407	5,594	-	418	2,922	3,011	(89)	-3.0%	5,594
Vote 6 - Electricity Services		6,181	10,185	-	310	4,825	5,106	(282)	-5.5%	10,185
Vote 7 - Water Services		78,307	63,213	-	5,685	26,860	32,235	(5,374)	-16.7%	59,845
Vote 8 - Development & Town Planning Services		2,500	4,155	-	311	1,806	2,300	(494)	-21.5%	4,155
Total Expenditure by Vote	2	346,797	164,313	-	18,971	93,964	84,705	9,259	10.9%	160,945
Surplus/ (Deficit) for the year	2	3,431	137,326	-	42,915	143,487	147,248	(3,761)	-2.6%	140,694

Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

For the semester ended 31st December 2016, Executive & Council, Corporate Services, Community Services and Electricity Services reflect an over expenditure against the year-to-date budget forecasts.

3.1.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		10,418	12,863		119	1,414	12,863	(11,449)	-89%	12,863
Property rates - penalties & collection charges								-		
Service charges - electricity revenue		5,259	7,038		69	394	3,519	(3,126)	-89%	7,038
Service charges - water revenue		22,823	15,200		827	3,185	7,600	(4,415)	-58%	15,200
Service charges - sanitation revenue		1,887	1,650		177	1,065	688	377	55%	1,650
Service charges - refuse revenue		976	920		102	614	460	154	34%	920
Service charges - other							-	-		
Rental of facilities and equipment		61	93		4	145	46	98	211%	93
Interest earned - external investments		1,585					-	-		
Interest earned - outstanding debtors		7,337	50		8	552	25	527	2108%	50
Dividends received							-	-		
Fines							-	-		
Licences and permits							-	-		
Agency services			120			-	60	(60)	-100%	120
Transfers recognised - operational		140,729	122,361		38,356	96,464	88,882	7,582	9%	122,361
Other revenue		374	1,212		333	9,259	606	8,653	1427%	1,212
Gains on disposal of PPE							-	-		
Total Revenue (excluding capital transfers and contributions)		191,449	161,508	-	39,995	113,091	114,749	(1,658)	-1%	161,508
Expenditure By Type										
Employee related costs		56,714	52,979		4,585	29,554	28,881	673	2%	52,979
Remuneration of councillors		7,818	10,015		775	4,284	5,007	(724)	-14%	10,015
Debt impairment		79,249	3,053				1,526	(1,526)	-100%	3,053
Depreciation & asset impairment		57,118	10,000				5,000	(5,000)	-100%	10,000
Finance charges		291	943		418	500	472	29	6%	943
Bulk purchases		10,095	12,085		15	5,303	6,042	(740)	-12%	12,085
Other materials							-	-		
Contracted services		-	22,585		2,497	14,340	11,293	3,047	27%	22,585
Transfers and grants		52,992	4,938		295	1,813	2,469	(657)	-27%	4,938
Other expenditure		82,520	44,347		10,597	38,380	24,046	14,335	60%	44,347
Loss on disposal of PPE							-	-		
Total Expenditure		346,797	160,945	-	19,182	94,174	84,736	9,438	11%	160,945
Surplus/(Deficit)										
Transfers recognised - capital		158,778	140,131		21,891	124,355	113,897	10,458	0	
Contributions recognised - capital							-	-		
Contributed assets							-	-		
Surplus/(Deficit) after capital transfers & contributions		3,431	140,694	-	42,704	143,272	143,909			563
Surplus/(Deficit) after taxation										
Taxation							-	-		
Surplus/(Deficit) after taxation		3,431	140,694	-	42,704	143,272	143,909			563
Surplus/(Deficit) attributable to municipality										
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		3,431	140,694	-	42,704	143,272	143,909			563
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		3,431	140,694	-	42,704	143,272	143,909			563

The year-to-date operating revenue actuals reflects an achievement of 102% of the year-to-date budget, a 2% above the target.

Current expenditure is 11%, below year-to-date budget projections for the period.

3.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Mid-Year Assessment

Vote Description	Ref	Budget Year 2016/17								
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury Office		-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Support Services		-	-	-	-	-	-	-	-	-
Vote 4 - Community Services		24,890	17,412	-	2,932	7,479	8,706	(1,228)	-14%	17,412
Vote 5 - Technical Services		23,373	20,474	-	2,745	16,868	10,237	6,630	65%	20,474
Vote 6 - Electricity Services		-	-	-	-	-	-	-	-	-
Vote 7 - Water Services		30,318	90,241	-	14,495	56,715	45,120	11,594	26%	90,241
Vote 8 - Development & Town Planning Services		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	78,581	128,127	-	20,172	81,061	64,064	16,997	27%	128,127
Single Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	40	-	-	-	40	(40)	-100%	40
Vote 2 - Budget & Treasury Office		21	150	-	-	-	150	(150)	-100%	150
Vote 3 - Corporate Support Services		575	2,520	-	34	116	1,720	(1,604)	-93%	2,520
Vote 4 - Community Services		3,501	6,330	-	-	139	3,135	(2,996)	-96%	6,330
Vote 5 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 6 - Electricity Services		-	-	-	-	-	-	-	-	-
Vote 7 - Water Services		-	209	-	-	195	104	91	87%	209
Vote 8 - Development & Town Planning Services		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	4,097	9,249	-	34	450	5,149	(4,700)	-91%	9,249
Total Capital Expenditure		82,677	137,376	-	20,206	81,511	69,213	12,298	18%	137,376
Capital Expenditure - Standard Classification										
Governance and administration		595	2,720	-	34	116	1,910	(1,794)	-94%	2,720
Executive and council			40				40	(40)	-100%	40
Budget and treasury office		21	150				150	(150)	-100%	150
Corporate services		575	2,530		34	116	1,720	(1,604)	-93%	2,530
Community and public safety		3,501	12,091	-	-	139	6,015	(5,876)	-98%	12,091
Community and social services		3,501	5,330		-	139	2,635	(2,496)	-95%	5,330
Sport and recreation			5,761				2,880	(2,880)	-100%	5,761
Public safety		-	1,000				500	(500)	-100%	1,000
Housing										
Health										
Economic and environmental services		23,373	20,474	-	2,745	16,868	10,237	6,630	65%	20,474
Planning and development										
Road transport		23,373	20,474		2,745	16,868	10,237	6,630	65%	20,474
Environmental protection										
Trading services		55,208	102,101	-	17,427	64,388	51,051	13,338	26%	102,101
Electricity										
Water		30,318	90,450		14,495	56,910	45,225	11,685	26%	90,450
Waste water management		24,890	11,652		2,932	7,479	5,826	1,653	28%	11,652
Waste management										
Other										
Total Capital Expenditure - Standard Classification	3	82,677	137,386	-	20,206	81,511	69,213	12,298	18%	137,386
Funded by:										
National Government		70,186	129,377		16,556	70,890	64,689	6,201	10%	129,377
Provincial Government		-								
District Municipality										
Other transfers and grants										
Transfers recognised - capital		70,186	129,377	-	16,556	70,890	64,689	6,201	10%	129,377
Public contributions & donations	5	8,990			3,616	10,310		10,310	#DIV/0!	
Borrowing	6									
Internally generated funds		3,501	7,999		34	311	4,524	(4,213)	-93%	7,999
Total Capital Funding		82,677	137,376	-	20,206	81,511	69,213	12,298	18%	137,376

3.1.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Ref	2015/16	Budget Year 2016/17			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		21,570	9,998		29,186	9,998
Call investment deposits		–	260		32,853	260
Consumer debtors		10,556	5,155		80,094	5,155
Other debtors		1,256			59,959	
Current portion of long-term receivables		4,290				
Inventory		1,578	2,550		2,026	2,550
Total current assets		39,250	17,964	–	204,117	17,964
Non current assets						
Long-term receivables						
Investments						
Investment property						
Investments in Associate						
Property, plant and equipment		1,644,360	1,644,189		20,206	1,644,189
Agricultural		–				
Biological assets						
Intangible assets		474	400			400
Other non-current assets						
Total non current assets		1,644,835	1,644,589	–	20,206	1,644,589
TOTAL ASSETS		1,684,084	1,662,553	–	224,323	1,662,553
LIABILITIES						
Current liabilities						
Bank overdraft		4,568				
Borrowing		784	784			784
Consumer deposits						
Trade and other payables		59,934	13,740		–	13,740
Provisions		1,771			39,232	
Total current liabilities		67,057	14,525	–	39,232	14,525
Non current liabilities						
Borrowing		(13,540)	2,124		1,938	2,124
Provisions		3,519	1,710		–	1,710
Total non current liabilities		(10,021)	3,834	–	1,938	3,834
TOTAL LIABILITIES		57,035	18,359	–	41,170	18,359
NET ASSETS	2	1,627,049	1,644,194	–	183,153	1,644,194
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1,627,049	1,644,194		183,153	1,644,194
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	1,627,049	1,644,194	–	183,153	1,644,194

3.1.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates, penalties & collection charges		–	12,219		96	1,424	6,110	(4,686)	-77%	12,219
Service charges		20,341	23,568		153	3,145	11,784	(8,640)	-73%	23,568
Other revenue		482	1,357		337	10,449	679	9,770	1440%	1,357
Government - operating		118,229	120,820		38,356	96,464	88,882	7,582	9%	120,820
Government - capital		125,295	140,131		21,891	124,355	113,161	11,194	10%	140,131
Interest		1,585	48		8	552	24	528	2225%	48
Dividends			–					–		–
Payments										
Suppliers and employees		(66,078)	(97,266)		(24,267)	(147,219)	(54,940)	92,278	-168%	(97,266)
Finance charges		(291)	(943)		(24)	(106)	(393)	(287)	73%	(943)
Transfers and Grants		(52,992)	(39,529)		(295)	(1,813)	(2,058)	(245)	12%	(39,529)
NET CASH FROM/(USED) OPERATING ACTIVITIES		146,571	160,405	–	36,254	87,250	163,248	75,998	47%	160,405
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								–		
Decrease (Increase) in non-current debtors								–		
Decrease (increase) other non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets		(82,677)	(149,310)		(20,206)	(81,510)	(62,212)	19,298	-31%	(149,310)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(82,677)	(149,310)	–	(20,206)	(81,510)	(62,212)	19,298	-31%	(149,310)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–		
Borrowing long term/refinancing						–		–		
Increase (decrease) in consumer deposits						–		–		
Payments										
Repayment of borrowing		(31,460)	(784)		(392)	(392)		392	#DIV/0!	(784)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(31,460)	(784)	–	(392)	(392)	–	392	#DIV/0!	(784)
NET INCREASE/ (DECREASE) IN CASH HELD										
Cash/cash equivalents at beginning:		(15,431)	23,839			23,839	23,839			23,839
Cash/cash equivalents at month/year end:		17,003	34,150			29,186	124,874			34,150

Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

3.1.8 – Supporting Table SC3: Debtors' Age Analysis

NC451 Joe Morolong - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

Description	NT Code	Budget Year 2016/17									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	4,634	4,297	1,255	926	823	713	17,564	11,408	41,620	31,435		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	159	128	153	207	215	114	732	3,090	4,798	4,358		
Receivables from Non-exchange Transactions - Property Rates	1400	443	585	532	507	497	1,651	4,160	15,889	24,264	22,704		
Receivables from Exchange Transactions - Waste Water Management	1500	221	203	200	183	181	166	880	1,903	3,938	3,313		
Receivables from Exchange Transactions - Waste Management	1600	130	118	116	106	104	96	532	1,492	2,696	2,331		
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-		
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-		
Other	1900	56	43	87	51	75	295	399	59,037	60,043	59,858		
Total By Income Source	2000	5,644	5,374	2,343	1,981	1,896	3,035	24,267	92,820	137,359	123,999	-	-
2015/16 - totals only													
Debtors Age Analysis By Customer Group													
Organs of State	2200	37	37	3	3	3	130	268	2,619	3,100	3,023		
Commercial	2300	753	777	766	755	773	908	3,895	18,952	27,580	25,284		
Households	2400	4,792	4,491	1,485	1,128	1,048	1,785	19,651	69,903	104,283	93,516		
Other	2500	62	69	89	95	72	211	452	1,346	2,397	2,176		
Total By Customer Group	2600	5,644	5,374	2,343	1,981	1,896	3,035	24,267	92,820	137,359	123,999	-	-

3.1.9 – Supporting Table SC4: Debtors' Age Analysis

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description	NT Code	Budget Year 2016/17									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
R thousands												
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100		-								-	
Bulk Water	0200	-									-	
PAYE deductions	0300										-	
VAT (output less input)	0400										-	
Pensions / Retirement deductions	0500										-	
Loan repayments	0600										-	
Trade Creditors	0700										-	
Auditor General	0800										-	
Other	0900	-									-	
Total By Customer Type	1000	-	-	-	-	-	-	-	-	-	-	-

3.1.10 – Supporting Table SC5: Investment Portfolio

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
R thousands									
Municipality									
ABSA Bank-9288820487		Call Account	Call Deposit	Call Deposit	1		269		270
ABSA Bank-2073969801		Fixed Depos	Fixed deposit		0		34		34
FNB-62247117709		Call Account	Call Deposit	Call Deposit	1		115		116
Standard Bank-548529973-003		Call Account	Money Marke	Call Deposit	0		79		79
ABSA-9297200038		Depositor Plu	Depositor Plu	Depositor Plu	1		252		253
Standard Bank-548529973-002		Call Deposit	Call Deposit	Call Deposit	0		5		5
Standard Bank-508866243-001		Fixed Depos	Fixed deposit		-		-		-
NedBank 7881112840/000002		Call Deposit	Call Deposit	Call Deposit	5		872	-	877
ABSA 2076158401		Call Account	Call Deposit	Call Deposit	226		31,013	-	31,239
NedBank 7881112840/000006		Fixed Depos	Fixed deposit		-		-	-	-
Municipality sub-total					235		32,638	-	32,873
Entities									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				235		32,638	-	32,873

3.1.11 Supporting Table SC6: Allocation and Grant Receipts and Expenditure

Allocation and Grant Receipts

NC451 Joe Morolong - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		142,694	117,928	-	38,356	88,847	88,847	-		117,928
Local Government Equitable Share		115,253	115,068		38,356	86,301	86,301	-		115,068
Water Services Operating Subsidy		22,500								
Finance Management		1,675	1,810		-	1,810	1,810			1,810
Municipal Systems Improvement		930								
EPWP Incentive		2,336	1,050			736	736			1,050
Other transfers/grants [insert description]	3							-		
Provincial Government:		5,585	1,541	-	-	7,617	771	6,846	888.5%	1,541
Sport and Recreation		371	1,541		-	771	771	-		1,541
Housing		5,213				6,846		6,846	#DIV/0!	
Other transfers and grants [insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		-	-	-	-	-	-	-		-
[insert description]								-		
Total Operating Transfers and Grants	5	148,279	119,469	-	38,356	96,464	89,618	6,846	7.6%	119,469
Capital Transfers and Grants										
National Government:		138,449	143,023	-	19,500	115,531	113,161	2,370	2.1%	143,023
Municipal Infrastructure Grant (MIG)		63,599	57,839		19,500	49,273	49,273	-		57,839
Municipal Water Infrastructure Grant		60,000						-		
Regional Bulk Infrastructure		14,850			-	2,370		2,370	#DIV/0!	
Water Services Infrastructure Grant			85,184		-	63,888	63,888	-		85,184
Other capital transfers [insert description]		-						-		
Provincial Government:		-	-	-	-	-	-	-		-
[insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		9,409	-	-	2,391	8,824	-	8,824	#DIV/0!	-
South 32		-			2,391	8,824				
Kumba Iron Ore (Access Road)		9,409						-		
Total Capital Transfers and Grants	5	147,857	143,023	-	21,891	124,355	113,161	11,194	9.9%	143,023
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	296,136	262,492	-	60,247	220,819	202,779	18,040	8.9%	262,492

It should be noted that no provincial or national grants should be received during April to June of any year. This is to prevent confusion from the overlap of the national government and the local government financial years and the negative impact this has previously had on reporting.

The municipality received R 18 million for this semester, which was not budgeted for; and this grants are from Regional Bulk Infrastructure Grant (RBIG) for Heuningvlei water project, South 32 and COGHSTA (housing grant).

Housing and RBIG grants were gazetted as grants-in-kind, however the departments concern signed Memorandum of Understanding with the municipality to implement the projects.

Allocation and Grant Expenditure

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		142,675	117,928	-	9,637	58,424	58,926	(502)	-0.9%	117,928
Local Government Equitable Share		115,253	115,068		9,589	57,534	57,534	-		115,068
Water Services Operating Subsidy		22,500						-		
Finance Management		1,635	1,810		48	890	867	23	2.6%	1,810
Municipal Systems Improvement		951						-		
EPWP Incentive		2,336	1,050				525	(525)	-100.0%	1,050
Other transfers and grants [insert description]								-		
Provincial Government:		5,585	1,541	-	3,775	7,920	839	7,081	844.0%	1,541
Sport and Recreation		371	1,541		111	736	839	(103)	-12.3%	1,541
Housing		5,213			3,663	7,184		7,184	#DIV/0!	
Other transfers and grants [insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		-	-	-	-	-	-	-		-
[insert description]								-		
Total operating expenditure of Transfers and Grants:		148,260	119,469	-	13,411	66,344	59,765	6,579	11.0%	119,469
Capital expenditure of Transfers and Grants										
National Government:		138,380	143,023	-	19,157	73,315	71,512	1,804	2.5%	143,023
Municipal Infrastructure Grant (MIG)		63,530	57,839		8,353	33,887	28,920	4,967	17.2%	57,839
Municipal Water Infrastructure Grant		60,000						-		
Regional Bulk Infrastructure		14,850						-		
Water Services Infrastructure Grant			85,184		10,804	39,428	42,592	(3,164)	-7.4%	85,184
Other capital transfers [insert description]		-						-		
Provincial Government:		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		9,409	-	-	3,616	10,784	-	10,784	#DIV/0!	-
South 32		-			3,616	10,784		10,784	#DIV/0!	
Kumba Iron Ore (Access Road)		9,409						-		
Total capital expenditure of Transfers and Grants		147,788	143,023	-	22,773	84,099	71,512	12,587	17.6%	143,023
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		296,048	262,492	-	36,184	150,443	131,277	19,166	14.6%	262,492

3.1.12 Supporting Table SC8: Expenditure on councilors and board members allowances and employee benefits

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	2015/16	Budget Year 2016/17							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		4,068	6,114		433	2,597	3,057	(459)	-15%	6,114
Pension and UIF Contributions		668	917		76	333	459	(126)	-27%	917
Medical Aid Contributions								-		
Motor Vehicle Allowance		2,298	2,274		206	1,089	1,137	(49)	-4%	2,274
Cellphone Allowance		785	710		59	265	355	(90)	-25%	710
Housing Allowances								-		
Other benefits and allowances				-				-		
Sub Total - Councillors		7,819	10,015	-	775	4,284	5,007	(724)	-14%	10,015
% increase	4		28.1%							28.1%
Senior Managers of the Municipality										
Basic Salaries and Wages		1,512	2,945		301	1,790	1,359	431	32%	2,945
Pension and UIF Contributions		-	524		43	259	262	(3)	-1%	524
Medical Aid Contributions		-	150		12	73	75	(2)	-3%	150
Overtime			-					-		-
Performance Bonus		51	-					-		-
Motor Vehicle Allowance		1,207	1,655		111	1,679	828	852	103%	1,655
Cellphone Allowance		14	97		93	134	49	85	176%	97
Housing Allowances		154	518		82	452	259	193	75%	518
Other benefits and allowances		0	0		0	0	0	0	1050%	0
Payments in lieu of leave			-					-		-
Long service awards								-		-
Post-retirement benefit obligations								-		-
Sub Total - Senior Managers of Municipality		2,939	5,889	-	643	4,388	2,831	1,557	55%	5,889
% increase	4		100.4%							100.4%
Other Municipal Staff										
Basic Salaries and Wages		25,360	28,896		2,338	14,232	11,336	2,895	26%	28,896
Pension and UIF Contributions		4,714	5,481		425	2,594	2,741	(147)	-5%	5,481
Medical Aid Contributions		3,178	2,473		248	1,575	1,236	339	27%	2,473
Overtime		1,618	1,163		134	763	582	181	31%	1,163
Performance Bonus		2,002	2,392		-	2,290	2,392	(102)	-4%	2,392
Motor Vehicle Allowance		5,864	2,700		359	3,042	1,350	1,692	125%	2,700
Cellphone Allowance		484	1,105		39	226	552	(326)	-59%	1,105
Housing Allowances		2,233	2,465		151	964	1,232	(268)	-22%	2,465
Other benefits and allowances		503	416		42	229	52	177	341%	416
Payments in lieu of leave				-				-		-
Long service awards								-		-
Post-retirement benefit obligations								-		-
Sub Total - Other Municipal Staff		45,956	47,090	-	3,735	25,914	21,473	4,441	21%	47,090
% increase	4		2.5%							2.5%
Total Parent Municipality		56,714	62,993	-	5,152	34,586	29,312	5,274	18%	62,993
Unpaid salary, allowances & benefits in arrears:			11.1%							11.1%
Board Members of Entities										
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-		-
% increase	4									

Senior Managers of Entities										
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-		-
% increase	4									
Other Staff of Entities										
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-		-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-		-
TOTAL SALARY, ALLOWANCES & BENEFITS		56,714	62,993	-	5,152	34,586	29,312	5,274	18%	62,993
% increase	4		11.1%							11.1%
TOTAL MANAGERS AND STAFF		48,895	52,979	-	4,377	30,302	24,305	5,998	25%	52,979

3.1.13 Supporting Table SC9: Actual and Revised Targets for Cash Receipts

NC451 Joe Morolong - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2016/17												2016/17 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousands	1															
Cash Receipts By Source																
Property rates		73	143	894	97	121	96						10,796	12,219		
Property rates - penalties & collection charges		-	-	-	-	-	-						-	-		
Service charges - electricity revenue		77	57	105	53	54	69						6,274	6,687		
Service charges - water revenue		51	42	1,700	45	90	57						12,456	14,440		
Service charges - sanitation revenue		1	3	423	9	13	19						1,099	1,568		
Service charges - refuse		4	6	254	3	13	8						586	874		
Service charges - other		-	-	-	-	-	-						-	-		
Rental of facilities and equipment		83	9	34	8	6	4						(56)	88		
Interest earned - external investments		43	138	104	75	184	8						(552)	-		
Interest earned - outstanding debtors		-	-	-	-	-	-						48	48		
Dividends received		-	-	-	-	-	-						-	-		
Fines		-	-	-	-	-	-						-	-		
Licences and permits		-	-	-	-	-	-						-	-		
Agency services		-	-	-	-	-	-						114	114		
Transfer receipts - operating		51,794	2,073	353	1,583	1,832	38,356						24,829	120,820		
Other revenue		5,159	2,840	451	287	234	333						(8,149)	1,155		
Cash Receipts by Source		57,287	5,311	4,319	2,159	2,545	38,949	-	-	-	-	-	47,444	158,012	-	-
Other Cash Flows by Source																
Transfer receipts - capital		30,775	21,296	2,370	45,642	2,854	21,891						15,303	140,131		
Contributions & Contributed assets		-	-	-	-	-	-						-	-		
Proceeds on disposal of PPE		-	-	-	-	-	-						-	-		
Short term loans		-	-	-	-	-	-						-	-		
Borrowing long term/refinancing		-	-	-	-	-	-						-	-		
Increase in consumer deposits		-	-	-	-	-	-						-	-		
Receipt of non-current debtors		-	-	-	-	-	-						-	-		
Receipt of non-current receivables		-	-	-	-	-	-						-	-		
Change in non-current investments		-	-	-	-	-	-						-	-		
Total Cash Receipts by Source		88,061	26,607	6,689	47,801	5,399	60,840	-	-	-	-	-	62,747	298,143	-	-
Cash Payments by Type																
Employee related costs		4,688	4,447	4,439	4,468	6,926	29,554						(1,148)	53,375		
Remuneration of councillors		713	640	640	758	758	4,284						1,429	9,221		
Interest paid		14	21	10	27	10	24						837	943		
Bulk purchases - Electricity		646	737	874	559	443	15						3,147	6,422		
Bulk purchases - Water & Sewer		665	395	437		530							3,635	5,663		
Other materials		-	-	-	-	-	-						-	-		
Contracted services		2,090	1,990	2,282	3,585	1,038	2,497						9,104	22,585		
Grants and subsidies paid - other municipalities		293	583	599	44		295						3,126	4,938		
Grants and subsidies paid - other		-	-	-	-	-	-						34,590	34,590		
General expenses		36,516	4,603	9,058	28,093	(10,741)	(11,690)	-	-	-	-	-	(55,838)			
Cash Payments by Type		45,625	13,415	18,339	37,534	(1,036)	24,979	-	-	-	-	-	(1,119)	137,738	-	-
Other Cash Flows/Payments by Type																
Capital assets		13,827	8,149	10,958	13,969	14,402	20,206						67,799	149,310		
Repayment of borrowing		-	-	-	-	-	-						784	784		
Other Cash Flows/Payments		10,000	20,000		(10,000)	(10,318)							(9,682)			
Total Cash Payments by Type		69,452	41,564	29,297	41,503	3,048	45,185	-	-	-	-	-	57,783	287,833	-	-
NET INCREASE/(DECREASE) IN CASH HELD		18,610	(14,957)	(22,608)	6,298	2,351	15,654	-	-	-	-	-	4,963	10,311	-	-
Cash/cash equivalents at the month/year beginning:		23,839	42,448	27,491	4,883	11,181	13,532	29,186	29,186	29,186	29,186	29,186	29,186	23,839	34,150	34,150
Cash/cash equivalents at the month/year end:		42,448	27,491	4,883	11,181	13,532	29,186	29,186	29,186	29,186	29,186	29,186	34,150	34,150	34,150	34,150

3.1.14 Supporting Table SC12: Capital Expenditure Trend

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment

Month	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands								%	
Monthly expenditure performance trend									
July	7,149	11,217		13,827	13,827	11,217	(2,609)	-23.3%	10%
August	8,859	11,217		8,149	21,975	22,434	459	2.0%	16%
September	6,066	12,244		10,958	32,933	34,678	1,745	5.0%	24%
October	10,084	11,217		13,969	46,902	45,895	(1,007)	-2.2%	34%
November	10,172	11,217		14,402	61,304	57,112	(4,192)	-7.3%	45%
December	9,744	11,217		20,206	81,511	68,330	(13,181)	-19.3%	59%
January	6,541	11,217				79,547	-		
February	9,236	11,217				90,764	-		
March	10,772	12,054				102,818	-		
April	8,527	11,217				114,035	-		
May	7,722	11,217				125,252	-		
June	6,853	12,074				137,326	-		
Total Capital expenditure	101,725	137,326	-	81,511					

Chart C1 2016/17 Capital Expenditure Monthly Trend: actual v target

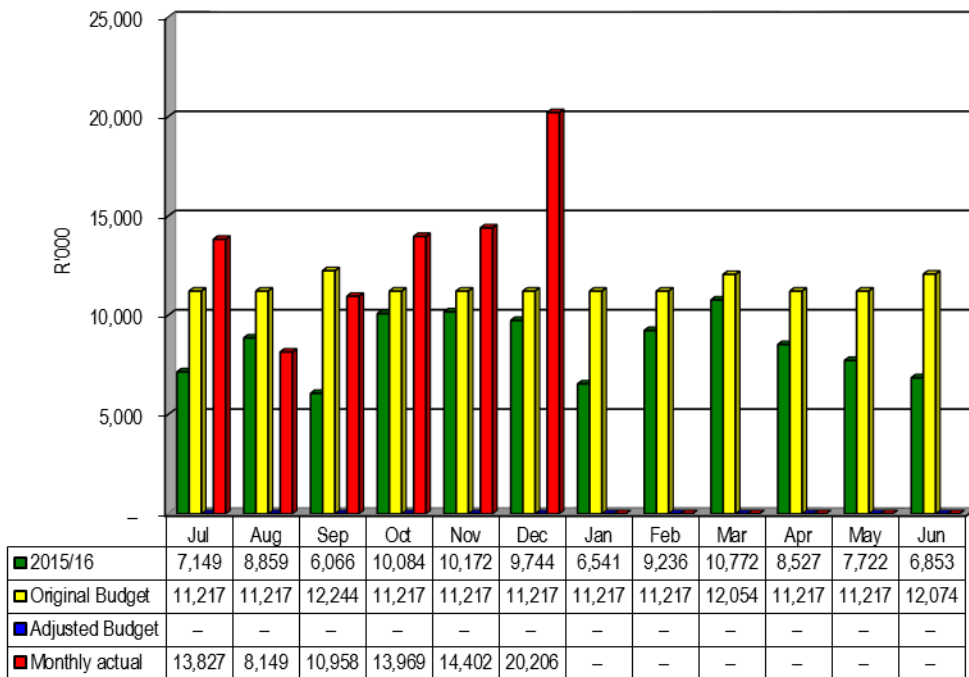
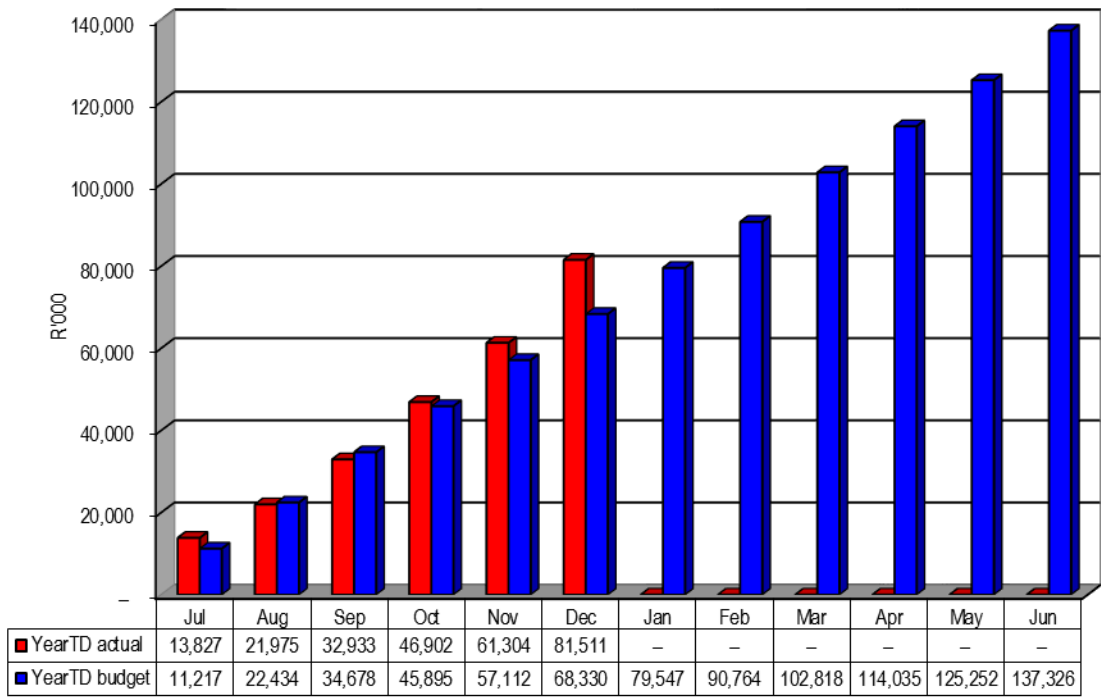


Chart C2 2016/17 Capital Expenditure: YTD actual v YTD target



PART 4

Performance Assessments of the Departments

Corporate, objectives key performance indicators and targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Improve Credit rating	Number of reports on bad debts written off.	1 report on bad debts written off by June 2017	Compilation of the Draft report on data cleansing and identifying potential rate and services payers by September 2016	Submit draft report on data cleansing to Council by December 2016	Q1 : Target achieved Q2 : Target not achieved	<p>Reason for deviation</p> <p>Still awaiting the finalization of the supplementary valuation roll</p> <p>Remedial action</p> <p>To be implemented in the 3rd quarter</p>	1 Complete report on accounts written off
Promote Good Governance	Number of workshops on Policies and code of	4 workshops on policies and code of conduct by June 2017	1 workshop on policies and code of conduct by September 2016	1 workshop on policies and code of conduct by December	Q1 & Q2 : Target achieved Workshops on policies and code	None	Q1 & Q2: Attendance Registers

	conduct			2016	of conduct were held		
	Number of management meetings held	12 management meetings held by June 2017	3 management meetings held by September 2016	3 management meetings held by December 2016	Q1 & Q2: Target achieved Management meetings were held	None	Minutes & attendance registers of the meetings
	Number of Staff meetings held	4 staff meetings held by June 2017	1 staff meeting held by September 2016	1 staff meeting held by December 2016	Q1 & Q2 : Targets achieved Staff meetings were held	None	Q1 & Q2: Minutes & attendance register of staff meetings
Promote Good Governance	Number of IDP process plan developed	1 IDP process plan developed and adopted by Council by 31 August 2017	Process plan to be adopted by Council in 31 August 2016		Q 1: Target was achieved Process plan was adopted by Council in August 2016	None	-Copy of IDP process plan -Council minutes -Resolution number -Progress reports on the activities in the IDP process plan

Promote Good Governance	Number of quarterly reports on the implementation of the IDP Process plan	4 quarterly reports on the implementation of the IDP Process plan June 2017	1 quarterly reports on the implementation of the IDP Process plan by September 2016	1 quarterly reports on the implementation of the IDP Process plan by December 2016	Q1 & Q2: Targets achieved 2 Quarterly reports on the implementation of the IDP Process Plan were compiled	None	Progress reports regarding the activities in the IDP process plan
	Number of reports on IDP/Budget consultation meetings	2 reports on IDP/Budget community consultation meetings in all wards by June 2017	Prepare schedule and presentation by September 2016	Advertise the schedule for the IDP consultation meetings in the local newspaper by October 2016 1 report on IDP consultation submitted and approved by Council by December 2016	Q1 & Q2 : Targets achieved Q1: Schedule and presentation were done Q2: Advertisement and IDP consultation report were done	None	-Schedule for meetings -Report on IDP consultation meetings -Council resolutions
	Number of IDP/Budget	1 IDP/Budget for 2016/17 FY		Gather information for	Q 2: Target was achieved		-Draft IDP/Budget

	compiled	submitted and adopted by Council on May 2017		finalization of the 1 st draft IDP/Budget	Information for draft IDP was gathered		-Council minutes and resolution for noting
	Number of reports on assessment of the municipal manager and managers reporting directly reporting to the municipal manager	1 Annual assessment report 2015/16 FY submitted and adopted by Council by September 2016 3 quarterly reports on assessment of the municipal manager and managers reporting directly to the municipal manager by June 2017	1 report on Annual assessment for the 2015/16 FY by September 2016	1 quarterly assessment report for the 1 st quarter submitted and adopted by Council by December 2016	Q1 & Q2: Targets not achieved	Reason for deviation Assessment committee is not yet appointed Remedial action The committee will be appointed in the next quarter	-Annual performance assessment report -Council minutes and resolution number -One performance assessment report per quarter and Council resolutions and signed minutes
	Technical SDBIP and performance	1 report to Council on the developed and	Report to Council on the developed and		Q1: Target was achieved	None	-Copy of technical SDBIPs and

	agreements developed and signed	signed technical SDBIPs and performance agreements by September 2017	signed technical SDBIPs and performance agreement by August 2016		Report on development and signed SDBIP and performance agreements were submitted to Council		signed performance agreements
	Number of reports on the development of work plans for all employees	1 Annual report on the development of work plans for all employees by September 2017	1 quarterly report to be done by September 2016	1 quarterly assessment report for the 1st quarter by December 2016	Q1 & Q2: Targets not achieved	<p>Reason for deviation</p> <p>Insufficient human capacity within the unit</p> <p>Remedial action</p> <p>To increase human capacity in the next financial year</p>	-Reports on the development of work plans for all employees
	Number of IDP Rep Forum meetings to be held	4 Rep Forum meetings to be held by June 2017	1 Rep Forum meeting to be held by September 2016	1 Rep Forum meeting to be held by December 2016	Q1 & Q2: Targets achieved IDP Rep forum meetings were held	None	-Signed minutes -Attendance registers

					Q 2 Rep forum was held but postponed to next quarter due to non-attendance		
Enhance Customer Service	Number of complaints handling procedure Manual	1Complaints Handling Procedure Manual developed by June 2017	Draft Complaints Handling Procedure Manual to be developed by September 2016		Q1 : Target achieved Draft Complaints Handling Procedure Manual has been developed	None	Q1: Draft complaints procedure manual
	Number of reports on the turn-around time on community queries and enquiries	4 reports submitted to Council on the turn-around time on community queries and enquiries by June 2017	1 reports on the turn-around time on community queries and enquiries submitted to Council by September 2016	1 reports on the turn-around time on community queries and enquiries submitted to Council by December 2016	Q1 & Q2 :Targets achieved 2 Reports on the turn-around time on community queries were submitted to Council	None	Q1 & Q2 : 2 Reports on the turn-around time on community queries were submitted to Council
Improve Communicat	Number of Internal and	4 Publications	1 Heritage Sites brochure	1 External Newsletter	Q1: Target	Q2: Reason for	Q1: Heritage

ion	external publications developed.	developed by 2017	developed by September 2016	developed by December 2016	achieved Q2 : Target not achieved	deviation Communication officer resigned Remedial Action Target will be done during the 3 rd quarter	brochure
	Number of workshops on Policies	4 workshops on policies by June 2017	1 workshop on policies by September 2016	1 workshop on policies by December 2016	Q1 & Q2 : Targets achieved 2 Workshops on policies were held	None	Q1 & Q2: Attendance registers
	Number of management meetings held	12 management meetings held by June 2017	3 management meetings held by September 2016	3 management meetings held by December 2016	Q1 & Q2 : Targets achieved 6 management meetings were held	None	
	Number of updated quarterly Council resolution	4 quarterly updated Council resolutions registers developed and	1 quarterly updated Council resolutions register of the last quarter for	1 quarterly updated Council resolutions registers developed and	Q1 & Q2: Targets achieved Council resolutions register have been developed and	None	Q1 & Q2 Council resolution register and Council minutes

	registers developed and submitted	submitted to Council by June 2017	the previous financial year 2015/16 submitted and adopted by Council by September 2016	submitted to Council by December 2016	updated		
Deliver Collaborative Solutions	Number of Regulated Council committees , Council and general staff meetings	4 Council committees , Council and general staff meetings to be held by June 2017	1 Council committees , Council and general staff meetings to be held by September 2016	1 Council committees , Council and general staff meetings to be held by December 2016	Q1 & Q2: Targets achieved Council committees, Council and general staff meetings were held as arranged	None	Committee, Council minutes and attendance register
	Number of Department meetings held.	4 Departmental meetings to be held by June 2017	1 Departmental meeting to held by September 2016	1 Departmental meeting to held by December 2016	Q1 & Q2: Targets achieved 4 Departmental meetings were held – Corporate Services 2 Departmental meetings were	None	Minutes and attendance register

					held – MMs Office		
Achieve Employment Equity	Number of reviewed EE plan.	1 Reviewed EE plan by December 2016	Actual review of the plan through relevant structures (LLF) by September 2016	Submission to Council for adoption by October 2016. Submission to Department of Labour by October 2016	Q1 : Target not achieved Review of EE plan wasn't done due to the fact that no new appointments were done Q2 – EE plan was submitted to Department of Labour	Reason for deviation No new appointments were done Remedial action Appointments will be done on time	Q2: Proof of submission to the Department of Labour and the EE Plan report
Improve Technology	Number of reports on IT	4 quarterly reports on IT by June 2017	1 quarterly reports on IT by September 2016	1 quarterly reports on IT by December 2016	Q1 & Q2 : Targets achieved Two IT reports were compiled	None	IT report
Job descriptions of new positions	Number of reports on Job description developed	2 reports on job description developed by June 2017		1 report on job description developed by December 2016	Q2 : Target not achieved No reports on the job description	Reason for deviation No new appointments were	N/A

done					developed	made Remedial action Appointments will be done on time	
Workplace Skills Plan	Developed and submitted WSP	Submission of WSP by April 2017		1 report on consolidated of inputs from various departments by December 2016	Q2 : Target achieved WSP was submitted to LGSETA and also training report were submitted to Council	None	WSP and training report
Reduce budgeted Vacancy Rate	Number of reports on filling of vacant budgeted positions	3 reports on the filling of vacant budgeted positions by June 2017		1 quarterly report on the filling vacant budgeted positions by December 2016	Q2: No vacant budgeted positions were filled	Reason for deviation No new appointments were made Remedial action Appointments will be done on time	N/A

Training of Councillors and Personnel	Number of training reports submitted to Council	4 Training reports are submitted to Council by June 2017	1 quarterly training report submitted to Council by September 2016	1 quarterly training report submitted to Council by December 2016	Q1 & Q2: Targets achieved 2 quarterly training reports were submitted to Council	None	Training reports
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Corporate Objectives, Key Performance Indicators and Targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Coordination of the Provision of Electricity	Number of Reports on Queries attended to in Hotazel and Vanzylsrus	4 Quarterly Reports Submitted before the End of June 2017	1 Quarterly Report submitted before End of September 2016	1 Quarterly Report submitted before End of December 2016	Q1 & Q2: Targets achieved 2 Quarterly reports were compiled and submitted	None	2 Quarterly Reports
	Number of Reports on the Queries attend to by Eskom	4 Quarterly Reports Submitted by the End of June 2017	1 Quarterly Report submitted before End of September 2016	1 Quarterly Report submitted before End of December 2016	Q1 & Q2: Targets achieved 2 Quarterly reports were compiled and submitted	None	2 Quarterly Reports
	Number of Monitoring Reports on the	4 Quarterly Reports Submitted by the	1 Quarterly Report submitted before End of	1 Quarterly Report submitted before End of December	Q1 & Q2: Targets	None	2 Quarterly Reports

	Electrification and Infills	End of June 2017	September 2016	2016	achieved 2 Quarterly reports were compiled and submitted		
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide Roads	Number of Internal Roads Upgraded	4 Internal Roads Upgraded by the end of June 2017	4 Internal Roads Handed over to the Contractor before the end of September 2016		Q1: Target achieved 4 Internal Roads were handed over to the Contractor	None	Attendance Registers for 4 Handover Meetings
	Road Master Plan Developed	Council Approved (Draft) Road Master Plan before the end of June 2017	PSP Appointed by end September 2016		Q1: Target not achieved	Reason for deviation The District Municipality will be appointing a PSP for the whole District Remedial action The District Municipality appointed	Meeting between JMLM and JTG Discussion Points Presentation Slides

						Consultants to attend to RRAMS. JMLM will use RRAMS information as input to the Roads Master plan	
Distance of Roads Maintained	2 000 km of internal roads maintained in all 15 wards by June 2017	500 km of internal roads maintained in 15 wards by September 2016	500 km of internal roads maintained in 15 wards by December 2016	Q1 & Q2: Targets achieved 1000km of internal roads were maintained in 15 wards	None	2 Quarterly Grader Reports	
Number of Villages having access to New Water Infrastructure	11 Practical Completion Certificates for Water Infrastructure Constructed, Submitted by the end of June	11 Water Infrastructure Projects Handed over to the Contractor by the end of September 2016		Q1: Target achieved 11 Water Infrastructure Projects were handed over to the	None	Attendance Registers for new projects. Progress Report for running projects.	

		2017			Contractor		
Provide Water	Number of Villages to be Refurbished	4 Quarterly Reports Submitted to Council before the end of June 2017	1 Quarterly Report submitted before end of September 2016	1 Quarterly Report submitted before end of December 2016	Q1 & Q2: Targets achieved 2 Quarterly Reports were submitted	None	2 Quarterly Reports
	Water Operations and Maintenance Plan Implemented	Operation and Maintenance Plan Fully Implemented before the end of June 2017	Operation and Maintenance Master Plan Submitted to Council before end of September 2016	Operation and Maintenance Plan to O & M team Induced before end of December 2016	Q1 & Q2: Targets achieved Operation and Maintenance Master Plan was submitted to Council and the O& M team was induced	None	Council Resolution
	Water Services Development Plan (WSDP)	Water Services Development Plan (WSDP)	Water Services Development Plan (WSDP) Reviewed	Reviewed Draft WSDP Submitted to	Q1 & Q2: Targets	None	Council Resolution

	Implemented	Fully Implemented before the end of June 2017	before end of September 2016	Council before end of December 2016	achieved WSDP Plan was reviewed and submitted to Council		
	Number of Dry Sanitation units Erected	590 Happy Letters submitted for Dry Sanitation Units Erected, before the end of June 2017	9 Villages handed over to the Contractor before the end of September 2016	200 Happy Letters obtained from Communities by the end of December 2016	Q1 & Q2: Targets achieved 9 Villages were handed over to the Contractor and 200 Happy Letters were obtained from Communities	None	Attendance Registers for new projects handed over 260 Happy Letters
Provision of Dry Sanitation	Number of Sport Facilities Constructed	1 Practical Completion Certificate Submitted for Sports Fields	1 Village handed over to the Contractor before the end of		Q1 & Q2: Target not achieved	Reason for deviation Business Plan not approved by	Council Resolution

		Constructed, before the end of June 2017	September 2016			CoGHTA Remedial action Council requested to re-allocate the funds to Water or Sanitation projects.	
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Corporate Objectives, Key Performance Indicators and Targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide Housing	Number of reports on 100 low cost houses constructed	4 quarterly reports on 100 low cost houses constructed by June 2017	1 quarterly report on 25 houses constructed by September 2016	1 quarterly report on 25 houses constructed by December 2016	Q1 & Q2: Targets achieved 2 quarterly reports on 25 houses constructed were compiled	None	-Quarterly report on coordination of low cost houses constructed -Happy letters -Minutes and attendance register for progress meetings
Town and regional planning	Number of reviewed Spatial Development Framework (SDF)	1 reviewed Spatial Development Framework by June 2017	1 inception report on the Draft review of Spatial Development Framework by September 2016	1 report on Draft Phase 1 of the Review of SDF project (Policy context and Directives) by December 2016	Q1 & Q2: Targets achieved Inception and the Draft Phase 1 were compiled	None	Inception and the Draft Phase 1

	Number of reports on applications (building plans and land development) and survey	4 report on applications (building plans and land development) and survey by June 2017	1 report on applications (building plans and land development) and survey by September 2016	1 report on applications (building plans and land development) and survey by December 2016	Q1 & Q2: Targets achieved 2 reports on the applications (building plans and land development) and survey were compiled	None	-Reports on the applications (building plans and land development) and survey
	Number of reports on implementation of SPLUMA	4 quarterly reports on the implementation by June 2017	1 quarterly report on the implementation of SPLUMA by September 2016	1 quarterly report on the implementation of SPLUMA by December 2016	Q1 & Q2: Targets achieved 2 Quarterly reports on the implementation of SPLUMA were compiled	None	Quarterly reports on the implementation of SPLUMA
Promote safe and clean environment	Number of awareness campaigns held	15 awareness campaigns by June 2017	4 awareness campaigns (Ward 12, 13, 14 & 15) by September 2016	4 awareness campaigns (Ward 8, 9, 10 & 11) by December 2016	Q1 & Q2: Target achieved Awareness campaigns were held in (ward	None	-Copy of notice for the awareness campaign -Attendance registers for the campaigns -Quarterly reports

					1,2,3,4,5,6)		on awareness campaigns held
	Number of reports on households provided with refuse removal services in Hotazel and Vanzylsrus	4 quarterly reports on 1144 households provided with refuse removal by June 2017	1 quarterly reports on 1144 households provided with refuse removal by September 2016	1 quarterly reports on 1144 households provided with refuse removal by December 2016	Q1 & Q2: Targets achieved 2 quarterly reports on 1144 households provided with refuse removal were compiled	None	-Quarterly reports -Copy of waste collection
	Number of reports on coordination of Working on Fire	4 reports on coordination of working on fire (WOF) by June 2017	1 report on coordination of working on fire (WOF) by September 2016	1 report on coordination of working on fire (WOF) by December 2016	Q1 & Q2: Targets achieved 2 reports on coordination of working on fire (WOF) were compiled	None	-Quarterly reports on coordination of WOF -Minutes of monthly meetings -Attendance registers -WOF route form -National Statistical Fire Report Form
	Number of reports on coordination of Glenred landfill	4 quarterly reports on coordination of Glenred landfill	1 quarterly report by September 2016	1 quarterly report by December 2016	Q1 & Q2: Targets achieved	None	-Quarterly Reports -Copy of the PAC minutes -Attendance register

	site establishment	site by June 2017			2 quarterly reports on coordination of Glenred Landfill site establishment were compiled		
	Number of reports on the establishment of Hotazel landfill site	4 reports on the establishment of Hotazel landfill site by June 2017	1 report on the establishment of Hotazel landfill site by September 2016	1 report on the establishment of Hotazel landfill site by December 2016	Q1 & Q2: Targets achieved 2 reports on the establishment of Hotazel landfill site were compiled	None	-Reports on the establishment of Hotazel landfill site

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			

Provide recreational facilities	Number of reports on the construction of the Community hall	4 report on the construction of the community hall by June 2017	1 report on the construction of the community hall by September 2016	1 report on the construction of the community hall by December 2016	Q1 & Q2: Targets achieved 2 reports on the construction of the community hall	None	-Reports on construction of the community hall -Site minutes and attendance registers -Monitoring sheet
	Number of report on recreational facilities maintained	4 reports of recreational facilities maintained by June 2017	1 report of recreational facilities maintained by September 2016	1 report of recreational facilities maintained by December 2016	Q1 & Q2: Targets achieved 2 reports of recreational facilities maintained were compiled	None	-Reports of recreational facilities -Copy of time registers
	Number of reports on coordination of 4 recreational parks and Ba Ga Bareki Game Farm establishment	4 quarterly reports on coordination of 4 recreational parks and Ba Ga Bareki Game Farm	1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by September	1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by December	Q1 & Q2: Targets achieved 2 quarterly reports on coordination of recreational parks and Ba	None	-Quarterly Reports -Copy of the minutes of PAC quarterly meetings -PAC Meeting Attendance registers

		establishment	2016	2016	Ga Bareki Game Farm establishment were compiled by		

Corporate Objectives, Key Performance Indicators and Targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide library services	Number of reports on library services , business plan developed for the requisition of funds for library and Memorandum of Understanding adopted by Council and submitted to Department of Sports, Arts and Culture	4 quarterly reports on library services, 1 business plan and 1 Memorandum of Understanding adopted by Council and submitted to Department of Sports, Arts and Culture by June 2017	1 quarterly report on library services by September 2016	1 quarterly report on library services by December 2016	Q1 & Q2: Targets achieved 2 quarterly reports on library services were compiled	None	-Copy of quarterly reports -Copy of business plan -Copy of Memorandum Of Understanding
Upgrading of cemeteries	number of progress reports on the upgrading of cemeteries	3 progress reports on the upgrading of cemeteries in 6 villages by June 2017	1 progress report on the upgrading of cemeteries in 6 villages by September 2016	1 progress report on the upgrading of cemeteries in 6 villages by December 2017.	Q1 & Q2: Targets achieved 2 progress reports on the	None	-Progress reports -Minutes of the consultation meetings -Attendance registers for

					upgrading of cemeteries in 6 villages were compiled by December 2017.		the consultations
Provide Traffic Services	Number of Driving License Testing Centre (DLTC) constructed (phase 1)	4 report of the monitoring the progress of the construction by June 2017	1 report of the monitoring the progress of the construction by September 2016	1 report of the monitoring the progress of the construction by December 2016	Q1 & Q2: Targets achieved 2 reports of the monitoring the progress of the construction of DLTC were compiled	None	-Reports on progress of phase 1 of DLTC construction -Site meeting minutes
	Number of reports on learner's licenses tests written	4 quarterly reports on learners licences tests written by June 2017	1 quarterly report on learners licences tests written by September 2016	1 quarterly report on learners licences tests written by December 2016	Q1 & Q2: Targets achieved 2 quarterly reports on learners licences tests written were	None	-Reports on learners licence tests written -Copy of appointment of learners licence tests written

					compiled		
Empowerment of designated groups	Number of reports on the development of designated groups (Youth, women, children, elderly persons and people with disabilities)	4 reports on the development of designated groups by June 2017	1 report on the development of designated groups by September 2016	1 report on the development of designated groups by December 2016	Q1 & Q2: Targets achieved 2 reports on the development of designated groups were compiled	None	Q1 & Q2: 2 reports on the development of designated groups
	Number of reports on the functionality of the Local AIDS Council (LAC)	4 reports on the functionality of the LAC by June 2017	1 report on the functionality of the LAC by September 2016	1 report on the functionality of the LAC by December 2016	Q1 & Q2 : Targets not achieved	Reason for deviation Busy schedule relating to LGE Remedial action Target to be performed in Q3	Q1 & Q2: Reports

Corporate Objectives, Key Performance Indicators and Targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Enhance Stakeholder participation	Number of ward committees established	2 report on established ward committee by June 2017		1 report on mobilization community regarding establishment of ward committee by December 2016	Q2: Target achieved Report on the mobilization of community regarding establishment of ward committee was compiled	None	Q2: Report on the number of ward committees established
	Number of reports on the functionality of ward committees	4 reports on the functionality of ward committee by June 2017	1 report on the functionality of ward committee by September 2016	1 report on the functionality of ward committee by December 2016	Q1 & Q2: Targets achieved 2 reports on the functionality of ward committees were compiled	None	Q1 & Q2: Minutes & attendance register of Speakers forum

	Number of reports on community development workers	4 reports on functionality of CDWs by June 2017	1 report on functionality of CDWs by September 2016	1 report on functionality of CDWs by December 2016	Q1 & Q2: Targets achieved 2 reports on functionality of CDWs were compiled	None	Reports on functionality of CDWs
	Number of reports on community work programme	4 reports on functionality of CWP by June 2017	1 report on functionality of CWP by September 2016	1 report on functionality of CWP by December 2016	Q1 & Q2: Targets achieved 2 reports on functionality of CWP were compiled	None	Reports on functionality of CWP
	Number of Speaker's Forum held	To hold 4 speakers forum meetings	1 report on speakers forum meeting by September 2016	1 report on speakers forum meeting December 2016	Q1 & Q2: Targets not achieved	Reason for deviation Busy schedule relating to LGE Remedial action Target to be	Q1 & Q2: Minutes & attendance register of Speakers forum

						performed in Q3	
Enhance community participation	Number of community consultation meetings in 15 wards	2 IDP community consultation in 15 wards by June 2017	Submit schedule of consultations to Council for approval by September 2016	1 IDP community consultation by December 2016	Q1 & Q2: Targets achieved Schedule for consultations was submitted to Council for approval and the IDP community consultations were held	None	

Corporate Objectives, Key Performance Indicators and Targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			Q1	Q2			
Manage Revenue section	Timeous and accurate billing	12 monthly reports on timeous billing and submission of accounts by end of June 2017	3 monthly reports on timeous billing and submission of accounts by end of September 2016	3 monthly reports on timeous billing and submission of accounts by end of December 2016	Q1 & Q2: Yargets achieved 6 monthly Billing reports generated	None	Q1 & Q2: 6 monthly reports on timeous billing and submission of accounts
	Number of reports on debtors' reconciliation performed.	12 debtors reconciliation reports performed by June 2017	3 debtors reconciliation reports by September 2016	3 debtors reconciliation reports by December 2016	Q1 & Q2: Targets achieved 6 debtors reconciliation reports submitted	None	Q1 & Q2: 6 debtors reconciliation reports
	Number of interim property rates	3 interim and 1 consolidated property rates report	1 report on Interim property rates run by September 2016.	1 report on Interim property rates run by	Q1 & Q2: Targets achieved	None	Q1 & Q2: 2 reports on supplementary

	reports on supplementary valuation rolls completed and submitted.	on the supplementary valuation roll completed submitted by June 2017		December 2016.	2 reports on supplementary rolls compiled and to be submitted to Council in January 2017		rolls compiled
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage Budget and Treasury section	Number of credible budget compiled and submitted to Council	1 credible budget compiled and submitted to Council by May 2017	1 Budget locking certificate submitted to National and Provincial Treasury by September 2016.		Q1: Target achieved 1 budget locking certificate sent to National and Provincial Treasury by 15 July 2016	None	,1 budget locking certificate and proof of submission to Council, National and Provincial

							Treasury
	Number of section 71, Monthly budget statement and salaries reports submitted	12 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury by June 2017	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council National and Provincial Treasury by September 2016	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council and National and Provincial Treasury December 2016	Q1 & Q2: Targets achieved 6 monthly reports were submitted to Provincial and National Treasury	None	6 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury and proof of submission thereof.
	Number of MFMA quarterly reports compiled and submitted to Council and National and Provincial	4 reports each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by June	1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by September 2016	1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by December 2016	Q1 & Q2: Targets achieved	N/A	2 reports each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial

	Treasury (ME, BM, LTC, MFM implementation plan)	2017					Treasury and proof of submission.
	Number of sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to council	4 quarterly reports on sec 52 reports on the implementation of the budget and financial affairs of the municipality submitted to Council by June 2017	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by September 2016	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council by December 2016	Q1 & Q2: Targets achieved 1 quarterly report sec 52 report on the implementation of the budget and financial affairs of the municipality submitted to Council	None	4 quarterly reports and proof of submission to council.
	Number of reports on withdrawals submitted to Council, NT, PT and AG	4 reports on withdrawals submitted to Council, National and Provincial Treasury by June 2017	1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2016	1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2016	Q1 & Q2: Target achieved 1 report on withdrawals submitted to Council, National and	N/A	2 reports on withdrawals and proof of submission to council, National and Provincial

					Provincial Treasury were compiled		Treasury
	Number of conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG RBIG and MWIG)	12 reports each on conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by June 2017	3 reports each on conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by September 2016	3 reports each on conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by December 2016	Q1 & Q2: Targets achieved 6 monthly reports each were submitted to Provincial and National Treasury	None	6 reports each on conditional grants expenditure reports submitted to council, Treasury(Provincial and National) and proof of submission
	Number of system of delegations developed and reviewed.	1 report of system of delegations reviewed by September 2016	1 report of system of delegations reviewed by September 2016		Q1: Target achieved 1 report of system of delegations reviewed	None	1 report of system of delegations reviewed and submitted to Council, Provincial and National Treasury

							Proof of submission.(Co uncil resolution and minutes)
	Number of reports on the payment of creditors within 30 days.	12 reports on the payment of creditors within 30 days by June 2017	3 reports on the payment of creditors within 30 days by September 2016	3 reports on the payment of creditors within 30 days by December 2016	Q1 & Q2: Targets achieved 6 reports on payment of creditors.(PV03) generated	None	6 reports on payment of creditors.(PV03) generated
	Number of reports on investment made and submitted to Council	4 quarterly reports on investments made and submitted to Council by June 2017	1 quarterly report on investments made and submitted to Council by September 2016	1 quarterly report on investments made and submitted to Council by December 2016	Q1 & Q2: Targets achieved 2 quarterly reports on investments made were compiled and submitted to Council	None	2 quarterly reports on investments made and submitted to Council

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			Q1	Q2			
Manage supply chain management section	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2017	3 reports for the contracts awarded submitted to council by September 2016	3 reports for the contracts awarded submitted to council by December 2016	Q1 & Q2: Targets achieved 6 reports on contracted awarded were submitted to Council	None	6 reports on contracts awarded and submitted to council. Council resolution and minutes
Manage supply chain management section	Number of reports on the update of suppliers database	4 reports on the update of suppliers database by June 2017	1 report on the update of suppliers database by September 2016	1 report on the update of suppliers database by December 2016	Q1 & Q2: Targets achieved 2 reports on the update of the suppliers database compiled and submitted	None	System print out report verifying the update
	Number of	4 reports on the	1 report on the	1 report on the	Q1 & Q2: Targets	None	Website report on

	reports on the publication of contracts awarded on the municipal and Treasury website	publication of contracts awarded on the municipal website by June 2017	publication of contracts awarded on the municipal website by September 2016	publication of contracts awarded on the municipal website by December 2016	achieved 2 reports on Awarded contracts were published on the municipal website		the publication of contracts awarded.
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			Q1	Q2			
Manage Asset Management section	Number of reports on the update of GRAP compliant Asset register compiled and submitted to AG	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2016	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2016		Q1: Target achieved 1 updated GRAP compliant Asset register completed and submitted to AG	None	An updated Asset register and proof of submission to Office of the Auditor General
	Number of reports on	1 report on the audit of heritage	Report on consultation of	Report on identification of	Q1 & Q2: Target not achieved	Reason for deviation	

	audit of heritage assets	assets submitted to Council by June 2017	all stakeholders by September 2016	Heritage assets by December 2016		Other heritage sites regarded as ancestral sites and restricted. Remedial action Council intervention.	
	Number of reports on inventory stock count performed	12 monthly reports on inventory stock count performed by June 2017	3 Monthly reports on inventory stock counts performed by September 2016	3 Monthly reports on inventory stock counts performed by December 2016	Q1 & Q2: Targets achieved 6 monthly reports on inventory stock counts performed.	None	6 monthly reports on inventory stock count performed

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Implement cash flow management	Number of monthly reconciliations performed on Cashbook and bank	12 monthly cashbook and bank reconciliation reports each by June 2017	3 monthly cashbook and bank reconciliation reports each by September 2016	3 monthly cashbook and bank reconciliation reports each by December 2016	Q1 & Q2: Targets not achieved 4 cashbook and bank reconciliation reports were compiled.	Reason for deviation FMS system error Remedial action Financial Management System (FMS) administrators corrected the error. All 2 reconciliation reports will be completed by 28 February 2017	4 monthly cashbook and bank reconciliation reports
	Number of monthly reconciliations performed on VAT	12 monthly VAT reconciliation reports each by June 2017	3 monthly VAT reconciliation reports each by September 2016	3 monthly VAT reconciliation reports each by December 2016	Q1 & Q2: Targets achieved 6 Monthly VAT reconciliation reports were compiled	None	6 monthly VAT reconciliation reports

	12 monthly creditors reconciliation reports each by June 2017	3 monthly creditors reconciliation reports each by September 2016	3 monthly creditors reconciliation reports each by December 2016	3 monthly creditors reconciliation reports each by March 2017	Q1 & Q2: Targets achieved 6 monthly Creditors reconciliation reports done	N/A	6 monthly Creditors reconciliation reports
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Corporate Objectives, Key Performance Indicators and Targets

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Promote Economic Development and Tourism	Number of reports on coordination of EPWP	4 quarterly reports on coordination of EPWP	1 quarterly report on coordination of EPWP by September 2016	1 quarterly report on coordination of EPWP by December 2016	Q1 & Q2: Target achieved 2 quarterly reports on coordination of EPWP were compiled	None	2 Quarterly Reports on coordination of EPWP
	Number of reports on the development of sub-contractors	4 reports on the development of sub-contractors by June 2016	1 report on the development of sub-contractors by September	1 report on the development of sub-contractors by December	Q1 & Q2: Target achieved 2 reports on the development of	None	2 Quarterly reports on the development of sub-contractors

			2016	2016	sub-contractors were compiled		
	Number of report on the coordination of Tourism exhibitions	4 reports on coordination of Tourism exhibition by June 2016.	1 report on the coordination of Tourism exhibition by September 2016	1 report on the coordination of Tourism exhibition by December 2016	Q1 & Q2: Target achieved 2 reports on the coordination of Tourism exhibition were compiled by December 2016	None	2 Quarterly reports on coordination of Tourism exhibition

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Coordination of the Provision of Electricity	Number of reports of queries attended to in Hotazel and Vanzylsrus households	12 reports by June 2016	3 reports on the number of queries attended to in Hotazel and Vanzylsrus households by September 2015	3 reports on the number of queries attended to in Hotazel and Vanzylsrus households by December 2015	Q1 and Q2 Achieved	None	6 Reports on Queries
	Number of reports on the queries attend to by Eskom	4 reports on the queries attend to by Eskom by June 2016	1 report on the queries attend to by Eskom by September 2015	1 report on the queries attend to by Eskom by December 2015	Q1 and Q2 Achieved	None	2 Reports on queries
	Number of monitoring	4 reports on the	1 monitoring report on the	1 monitoring report on the	Q1 and Q2 Achieved	None	2 Monitored reports

	reports on the electrification and infills	monitoring of electrification and infills by June 2016	electrification and infills by September 2015	electrification and infills by December 2015			
Obtain Electricity License	Approved electricity license	1 approved electricity license by June 2016	Procurement of Professional service provider for compilation of data for application process by September 2015	Compilation of data and submission of application forms to NERSA by October 2015	Not Achieved	Reason for deviation Delaying of Tender Advert	Previous Tender Advert
Maintain and upgrade internal and access roads	No of access roads upgraded	4.5 km access road upgraded by June 2016	1 km of tar road at Makhubung handed over to contractor by July 2015		Not Achieved Handover of Phase 3 is dependent on the completion of Phase 2	Reason for deviation Finalisation of scope Remedial action The contractor	Communications sent to Contractor

						must complete re-seal of the first part of the road before the new scope will be handed over.	
				Practical completion of 3.5 km in Ganghaai by December 2015	Not Achieved – 95% Completed	<p>Reason for deviation</p> <p>Delayed approval by SANRAL and additional scope of work</p> <p>Remedial action</p> <p>Finalization of additional work and issuing of scope to the contractor by January 2016</p>	Progress Report and Communications
	Number Km of internal	150km of internal	Finalizing Service Level	50km of internal roads maintained	Q1 Achieved, SLA was finalised		Revised Fleet Delivery plan.

	roads maintained	roads maintained in all 15 wards by June 2016	Agreement and Delivery of Fleet by July 2015	in 15 wards by December 2015	Q2 Not Achieved Yellow Fleet received in December 2015	<p>Reason for deviation Late delivery of fleet and training of operators.</p> <p>Remedial action Graders will be dispatched to all the 4 clusters in the 3rd quarter</p>	
	No of internal roads upgraded	3 Bridges upgraded by June 2016	1 Practical completion certificate for Segwaneng bridge by December 2015		Not Achieved	<p>Reasons for deviation Slow performance by the contractor</p> <p>Remedial action Improvement plan is in place and target will be achieved in the 3rd</p>	Progress Report and Communications

						quarter	
	Roads operations and maintenance master plan developed	1 Road operation and maintenance master plan developed by June 2016	Assessment of all internal roads by September 2015	Draft master plan developed by December 2015	Q1 Achieved Q2 not achieved	Reason for deviation Funding constraints Remedial Action: Rural Roads Asset Managemet System (RRAMS), that is being championed by the District Municipality, will be used as an input to the Master Plan of JMLM.	Communications and Draft Assessment on Roads in JTG District
	Roads Maintenance Assessment	3 quarterly reports and 1	1 quarterly report on the assessment of	1 quarterly report on the assessment of all	Not Achieved	Reason for deviation As part of cost	Communications and Draft Assessment on Roads in JMLM

	Report Developed	consolidated Road maintenance report developed and submitted to Council by June 2016	all internal roads in 5 wards by September 2015	internal roads in 5 wards by December 2015		containment measures the Municipality decided to use RRAMS services. Remedial action With the assistance of RRAMS the assessment will be done during the 3 rd and 4 th quarter	
Provide infrastructure services (Water, Sanitation)	No. of villages having access to water	13 New villages reticulated by June 2016	13 Villages handed over to the Contractor by August 2015		Not Achieved The following villages were handed over to the contractor in the 1 st Quarter 2015: Makgaladi, Cassel,	Reasons for deviation Resubmission of the business plan Remedial action Business Plans were submitted to RBPAC and are currently awaiting	Handover Minutes, Progress Report and Communications

					Dithakong, Adderly.	signatures. Will be handed over in 2 nd and 3 rd quarter	
				Practical completion certificate of Makgaladi , Deurham, Kiangkop , Magobing-East and Diwatshane by December 2015	Not Achieved	<p>Reason for deviation</p> <p>Diwatshane and Deurham water projects were not completed due to the late signing of the Business Plans by DWS</p> <p>Remedial Action</p> <p>Will be completed in the 3rd and 4th quarter</p>	Progress Reports
	Number of reports on villages to be	4 quarterly reports on villages to	1 quarterly report on villages to be	1 quarterly report on villages to be refurbished by	Achieved	None	2 Quarterly Reports

	refurbished	be refurbished by June 2016	refurbished by September 2015	December 2015			
	Water operations and maintenance master plan developed	1 Water operation and maintenance master plan developed by December 2015	1 report on assessment of the status of infrastructure in all wards by September 2015	The draft master plan submitted to Council for approval By November 2015	Q1 Achieved Q2 Not achieved Master plan development on draft stage 100% complete (all wards assessed)	Reason for deviation There was no Council meeting in November Remedial action The Draft master plan is been developed and will be submitted to Council by January 2016	Final draft master plan
	Reviewed Water Services Development	1 reviewed Water Services Development	1 report on the assessment of the status of access to water	Submit Draft Reviewed WSDP to Council for approval by	Not Achieved Compilation of the WSDP - IDP report	Reason for deviation Still awaiting comments prior	WSDP-IDP Report

	Plan(WSDP)	nt plan by October 2015	services and infrastructure conditions all wards by July 2015 and Submit Draft reviewed WSDP to Department of Water Affairs for comments by August 2015	October 2015	complete and submitted to Department of Water and Sanitation for comments.	submission to council Remedial action: Write a letter to the department for comments or go-ahead	
Provision of dry sanitation	Number of villages where 1 400 dry sanitation units are erected	10 Villages where 1 400 new dry sanitation units are erected by June 2016		Practical completion certificates of Magobing-West, Matoro, Gasehunelo wyk 4, Gasehunelo wyk 7 and Maipeng by December 2015	Not Achieved, only Matoro was completed	Reason for deviation 1)The handover of some projects to the Contractors were delayed by community members 2)Magobing-West was replaced by	Progress Report and Completion Reports

						<p>Mosekeng and it was achieved</p> <p>Remedial action Maipeng, Gasehunelo Wyk 4 and 7 will be handed over in the 3rd quarter</p>	
Provide Sport Facilities	Number of Sport Facilities completed	1 Sport Field completed at Loopeng by June 2016	Handover project to contractor by August 2015		Not Achieved	<p>Reason for deviation Business Plans not approved.</p> <p>Remedial action: Municipality will make follow-ups to COGHSTA</p>	

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide Housing	Number of reports on 100 low cost houses constructed	4 quarterly reports on 100 low cost houses constructed by June 2016	1 quarterly report on 25 houses constructed by September 2015	1 quarterly report on 25 houses constructed by December 2015	Achieved, 2 quarterly reports on 50 houses constructed were compiled by December 2015	N/A	<ul style="list-style-type: none"> • 2 quarterly reports on constructed houses • Happy letters
			1 quarterly progress meeting by September 2015	1 quarterly progress meetings by December 2015	Achieved, 2 quarterly progress meetings were held by December 2015	N/A	Minutes and attendance register for progress meetings
			3 site visit for Monitoring the	3 site visit for Monitoring the	6 sites visit for monitoring the	N/A	Attendance register

			progress of the projects by September 2015	progress of the projects by December 2015	progress of the projects were done by December 2015		
Promote safe and clean environment	Number of awareness campaigns held	4 awareness campaigns by June 2016	1 awareness campaign (ward 1, 2, 3, 4 & 5) by September 2015	1 awareness campaign (ward 6 and 7) by December 2015	Not achieved 2 awareness campaigns were held at Deurward and Metsimantsi Wyk 3	N/A	<ul style="list-style-type: none"> Attendance registers for the campaigns Copy of presentation for the campaign
			1 notice for the awareness campaign by September 2015	1 notice for the awareness campaign by December 2015	2 notices for the awareness campaigns were held by December 2015	N/A	Copy of notice for the awareness campaign
	Number of reports on households provided with refuse removal	4 quarterly reports on 1144 households provided with refuse	1 quarterly report on 1144 households provided with refuse removal by September 2015	1 quarterly report on 1144 households provided with refuse removal by December 2015	2 quarterly reports on 1144 households provided with refuse removal was compiled by	N/A	<ul style="list-style-type: none"> 2 quarterly reports Copy of waste collection

	services in Hotazel and Vanzylsrus	removal by June 2016			December 2015		
	Number of reports on coordination of Working on Fire	4 reports on coordination of working on fire (WOF)	1 report on coordination of working on fire (WOF)	1 report on coordination of working on fire (WOF)	2 reports on the coordination of working on fire were compiled	N/A	2 Quarterly reports on coordination
			3 unit meetings by September 2015	3 unit meetings by December 2015	3 unit meetings were held	N/A	<ul style="list-style-type: none"> • Minutes of the meeting • Attendance register
			Suppression of veld fire (as when required) by September 2015	Suppression of veld fire (as when required) by December 2015	Q2 <ul style="list-style-type: none"> • Suppression of veld fire were done:- • Heuningvlei • Ditshipeng • Madularanch 	N/A	<ul style="list-style-type: none"> • National statistical fire report form

					<ul style="list-style-type: none"> • Gasehunelo Wyk 6 • Loopeng • Deerward • Bendel • Kanung • Pendah Farm 		
	Number of reports on coordination of Glenred landfill site establishment	4 quarterly reports on coordination of Glenred landfill site by June 2016	1 quarterly report by September 2015	1 quarterly report by December 2015	2 quarterly reports were compiled by December 2015	N/A	2 quarterly reports
			1 Project Advisory Committee (PAC) meeting by September 2015	1 PAC meeting by December 2015	2 PAC meetings were held by December 2015	N/A	Minutes and attendance register
	Number of	2 reports on	1 report on land	1 report on the	1 report on land	N/A	<ul style="list-style-type: none"> • 1 report on the

	reports on funding request for the establishment of the Hotazel landfill site	the funding requests for the establishment of the Hotazel landfill site by June 2016	acquisition for the Hotazel Landfill site by September 2015	funding requests for the establishment of the Hotazel landfill site by December 2015	acquisition and 1 report on the funding requests for establishment of the Hotazel landfill site were compiled by December 2015		funding request for the establishment of Hotazel landfill site <ul style="list-style-type: none"> • 2 reports on land acquisition
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide recreational facilities	Number of practical completion reports on the construction of the of community	1 practical completion report on the community hall constructed at Bothethelets	1 quarterly progress report on community hall constructed by September 2015	1 practical completion report on the community hall constructed at Bothetheletsa by December 2015	1 quarterly progress report and 1 practical completion report on the community hall constructed at Bothetheletsa were compiled by	N/A	<ul style="list-style-type: none"> • Practical completion certificate • Site minutes and attendance registers

	hall	a by December 2015			December 2015		
			3 site visit for monitoring the progress of the projects by September 2015	3 site visit for monitoring the progress of the projects by December 2015	6 site visits for monitoring the progress of the projects were done by December 2015	N/A	Monitoring sheet
	Number of reports on recreational facilities maintained	12 reports on recreational facilities maintained by June 2016	3 reports on recreational facilities maintained by September 2015	3 reports on recreational facilities maintained by December 2015	6 reports on recreational facilities maintained were compiled by December 2015	N/A	<ul style="list-style-type: none"> • 6 reports of recreational facilities • Copy of registers
	Number of reports on coordination of 4 recreational parks and Ba Ga	4 quarterly reports on coordination of 4 recreational parks and Ba Ga Bareki	1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm	1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by December 2015	2 quarterly reports on coordination of recreational parks and Ba Ga Bareki Game Farm establishment were compiled by	N/A	<ul style="list-style-type: none"> • 4 quarterly reports • Copy of the minutes of quarterly meetings • Attendance

	Bareki Game Farm establishment	Game Farm establishment	establishment by September 2015		December 2015		register
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide library services	Number of reports on library services, business plan developed for the requisition of funds for library and Memorandum of	4 quarterly reports on library services, 1 business plan and 1 Memorandum Of Understanding adopted by Council and Submitted	1 quarterly report on library services by September 2015	1 quarterly report on library services by December 2015	2 quarterly reports on library services were compiled by December 2015	N/A	<ul style="list-style-type: none"> • Copy of quarterly reports • Copy of business plan • Copy of Memorandum of Understanding

	Understanding adopted by Council and submitted to Department of Sport, Arts and Culture	to Department of Sport, Art and Culture by June 2016					
Upgrading of cemeteries	Number of reports on the upgrading of cemeteries	3 progress reports on 16 cemeteries upgraded in 16 villages by June 2016	1 progress report on consultation and identification of labourers in 16 villages by September 2015	1 progress report on clearing, fencing and installation of VIP toilets for cemeteries in 16 villages by December 2015	1 progress report on consultation and identification of labourers and 1 progress report on clearing, fencing and installation of VIP toilets for cemeteries in 16 villages were compiled by December 2015	N/A	<ul style="list-style-type: none"> • Progress reports • Minutes of the consultation meeting • Attendance register for the consultation
Provide	Number of	1 report on	1 report on the	1 quarterly report	1 report on the	N/A	<ul style="list-style-type: none"> • Report on

Traffic Services	Driving License Testing Centre (DLTC) constructed (phase 1)	the appointment of the service provider and 3 reports on progress of Phase 1 of DLTC constructed by June 2016	appointment of the service provider by September 2015	of the monitoring the progress of the construction by December 2015	appointment of service provider and 1 report on monitoring of the progress of the construction compiled		appointment of service provider <ul style="list-style-type: none"> Report on progress of phase 1 of DLTC construction
	Number of reports on learner's licenses tests written	4 quarterly reports on learners licences tests written by June 2016	1 quarterly report on learners licences tests written by September 2015	1 quarterly report on learners licences tests written by December 2015	2 reports on learners licences tests written compiled	N/A	<ul style="list-style-type: none"> Reports on learners licence tests written Copy of appointment of learners licence tests written

Empowerment of designated groups	Number of reports on the development of designated groups (Youth, women, children, elderly persons and people with disabilities)	4 reports on the development of designated groups by June 2015	1 report on the development of designated groups by September 2015	1 report on the development of designated groups by December 2015	Q1 & Q2 Target achieved	N/A	<ul style="list-style-type: none"> • Reports on coordinated programs for development of designated groups • Attendance registers
	Number of reports on the functionality of the Local AIDS Council	4 reports on the functionality of the LAC by June 2015	1 report on the functionality of the LAC by September 2015	1 report on the functionality of the LAC by December 2015	Q1 & Q2 Target achieved	N/A	Reports on the functionality of the Local Aids Council

(LAC)

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Enhance Stakeholder participation	Number of ward committees trained	15 ward committees trained by June 2016	Procurement of the service provider by September 2015	Training of 15 ward committees by December 2015	Q1 & Q2 Target not achieved	Q1 & Q2 Reason for deviation Delay by COGSTA to provide training manual during Q1 and only received during Q2 Remedial action Target to be performed during Q3	Q1 Advert and Appointment of Service Provider report Q2 Ward committees training report
	Number of	4 reports	1 report on	1 report on	Q1 & Q2	N/A	Minutes &

	Speaker's Forum held	Speaker's Forum held by June 2016	Speaker's Forum held by September 2015	Speaker's Forum held by December 2015	Target achieved		Attendance registers
	Number of reports on the functionality of ward committees	4 reports on the functionality of ward committee by June 2016	1 report on the functionality of ward committee by September 2015	1 report on the functionality of ward committee by December 2015	Q1 & Q2 Target achieved	N/A	Attendance registers

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage Revenue section	Timeous and accurate billing	12 monthly reports on timeous billing and submission of accounts by end of June 2016	3 monthly reports on timeous billing and submission of accounts by end of September 2015	3 monthly reports on timeous billing and submission of accounts by end of December 2015	6 monthly Billing reports generated	N/A	12 monthly reports on timeous billing and submission of accounts
	Number of reports on debtors' reconciliation performed.	12 debtors reconciliation reports performed by June 2016	3 debtors reconciliation reports by September 2015	3 debtors reconciliation reports by December 2015	6 debtors reconciliation reports submitted	N/A	6 debtors reconciliation reports
	Number of interim	3 interim and 1	1 report on Interim property	1 report on Interim property	2 reports on interim property	N/A	3 interim and 1 consolidated

	property rates reports on supplementary valuation rolls completed and submitted.	consolidated property rates report on the supplementary valuation roll completed submitted by June 2016	rates run by September 2015.	rates run by December 2015.	rates run , the 1 st quarter report was submitted to Council and the 2 nd report was ready by December to be submitted to Council in January 2016		property rates report on the supplementary valuation roll
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage Budget and Treasury section	1 credible budget compiled and submitted to Council by May 2016		1 Budget locking certificate submitted to National and Provincial Treasury by September 2015.		1 budget locking certificate sent to treasury by 15 July 2015	N/A	1 Adjustment and 1 final budget document, 1 budget locking certificate and proof of submission to Council, National and Provincial Treasury
	Number of section 71, Monthly budget statement and salaries reports	12 reports of section 71, Monthly budget statement and salaries submitted to	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council	6 monthly reports were submitted to Provincial and National Treasury	N/A	12 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury

	submitted	the Mayor, Council and National and Provincial Treasury by June 2016	National and Provincial Treasury by September 2015	and National and Provincial Treasury December 2015			and proof of submission thereof.
	Number of MFMA quarterly reports compiled and submitted to Council and National and Provincial Treasury(ME, BM, LTC, MFM implementation plan)	4 reports each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by June 2016	1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by September 2015	1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by December 2015	Q1 and Q2 are achieved	N/A	4 reports each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury and proof of submission.
	Number of sec 52 reports on	4 quarterly reports on sec	1 quarterly report on sec 52 report	1 quarterly report on sec 52 report	Q1 and Q2 reports were	N/A	4 quarterly reports and proof of

	the implementation of the budget and financial affairs of the municipality submitted to council	52 reports on the implementation of the budget and financial affairs of the municipality submitted to Council by June 2016	on the implementation of the budget and financial affairs of the municipality submitted to Council by September 2015	on the implementation of the budget and financial affairs of the municipality submitted to Council by December 2015	achieved and submitted		submission to council.
	Number of reports on withdrawals submitted to Council, NT, PT and AG	4 reports on withdrawals submitted to Council, National and Provincial Treasury by June 2016	1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2015	1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2015	Q1 and Q2 reports were achieved and submitted	N/A	4 reports on withdrawals and proof of submission to council, National and Provincial Treasury
	Number of conditional grants	12 reports each on conditional	3 reports each on conditional grants	3 reports each on conditional grants	6 monthly reports each were submitted to	N/A	6 reports each on conditional grants expenditure reports

	expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG RBIG and MWIG)	grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by June 2016	expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by September 2015	expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by December 2015	Provincial and National Treasury		submitted to council, Treasury(Provincial and National) and proof of submission
	Number of system of delegations developed and reviewed.	1 report of system of delegations reviewed by September 2015	1 report of system of delegations reviewed by September 2015		1 report submitted	N/A	1 report of system of delegations reviewed and submitted to Council, Provincial and National Treasury Proof of submission.(Council

							resolution and minutes)
	Number of reports on the payment of creditors within 30 days.	12 reports on the payment of creditors within 30 days by June 2016	3 reports on the payment of creditors within 30 days by September 2015	3 reports on the payment of creditors within 30 days by December 2015	6 reports on payment of creditors.(PV03) generated		
	Number of reports on investment made and submitted to Council	4 quarterly reports on investments made and submitted to council by June 2016	1 quarterly report on investments made and submitted to council by September 2015	1 quarterly report on investments made and submitted to council by December 2015	2 quarterly reports on investments made and submitted to Council	N/A	12 monthly system generated reports (PV03)

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage supply chain management section	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2016	3 reports for the contracts awarded submitted to Council by September 2015	3 reports for the contracts awarded submitted to Council by December 2015	6 reports on contracted awarded submitted to Council	N/A	6 reports on contracts awarded and submitted to council. Council resolution and minutes
	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2016	3 reports for the contracts awarded submitted to council by September 2015	3 reports for the contracts awarded submitted to council by December 2015	6 reports on contracted awarded submitted to council	N/A	6 reports on contracts awarded and submitted to council. Council resolution and minutes
Manage	Number of	4 reports on	1 report on the	1 report on the	2 reports on the	N/A	System print out

supply chain management section	reports on the update of suppliers database	the update of suppliers database by June 2016	update of suppliers database by September 2015	update of suppliers database by December 2015	update of the suppliers database compiled and submitted		report verifying the update
	Number of reports on the publication of contracts awarded on the municipal and Treasury website	4 reports on the publication of contracts awarded on the municipal website by June 2016	1 report on the publication of contracts awarded on the municipal website by September 2015	1 report on the publication of contracts awarded on the municipal website by December 2015	2 reports on Awarded contracts were published on the municipal website	N/A	Website report on the publication of contracts awarded.

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage Asset Management section	Number of reports on the update of GRAP compliant Asset register compiled and submitted to AG	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2015	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2015		1 updated GRAP compliant Asset register completed and submitted to AG	N/A	An updated Asset register and proof of submission to Office of the Auditor General
	Number of	1 report on	Report on	Report on	1 on consultation	N/A	Report on the audit

	reports on audit of heritage assets	the audit of heritage assets submitted to Council by June 2016	consultation of all stakeholders by September 2015	identification of Heritage assets by December 2015	held reports and 1 on identification of heritage assets		and identification of heritage asset
	Number of reports on inventory stock count performed	12 monthly reports on inventory stock count performed by June 2016	3 Monthly reports on inventory stock counts performed by September 2015	3 Monthly reports on inventory stock counts performed by December 2015	6 monthly reports on inventory stock counts performed.	N/A	6 monthly reports on inventory stock count performed

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Implement cash flow management	Number of monthly reconciliations performed on Cashbook and bank	12 monthly cashbook and bank reconciliation reports each by June 2016	3 monthly cashbook and bank reconciliation reports each by September 2015	3 monthly cashbook and bank reconciliation reports each by December 2015	2 cashbook and bank reconciliation reports performed	<p>Reason for deviation FMS system error</p> <p>Remedial action Financial Management System (FMS) administrators will correct the error. All 4 reconciliation reports will be completed by 29 February 2016</p>	6 monthly cashbook and bank reconciliation reports
	Number of	12 monthly	3 monthly VAT	3 monthly VAT	Not achieved	Reason	12 monthly cashbook

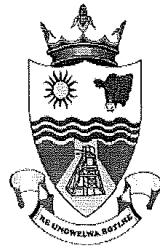
	monthly reconciliation s performed on VAT	VAT reconciliatio n reports each by June 2016	reconciliation reports each by September 2015	reconciliation reports each by December 2015		FMS system error Remedial action Financial Management System (FMS) administrators will correct the error. All 4 reconciliation reports will be completed by 29 February 2016	and bank reconciliation reports
	Number of monthly reconciliation s performed on Creditors.	12 monthly creditors reconciliatio n reports each by June 2016	3 monthly creditors reconciliation reports each by September 2015	3 monthly creditors reconciliation reports each by December 2015	6 monthly creditors reconciliation performed.	N/A	6 monthly cashbook and bank reconciliation reports
	Number of monthly	12 monthly payroll	3 monthly payroll reconciliation	3 monthly payroll reconciliation	6 monthly payroll reconciliation	N/A	6 monthly cashbook and bank

	reconciliation reports performed on Payroll.	reconciliation reports each by June 2016	reports each by September 2015	reports each by December 2015	performed		reconciliation reports
Promote Economic Development and Tourism	Number of reports on coordination of EPWP	4 quarterly reports on coordination of EPWP	1 quarterly report on coordination of EPWP by September 2015	1 quarterly report on coordination of EPWP by December 2015	Q1 and Q2 1 quarterly reports on coordination of EPWP by September 2015	N/A	<ul style="list-style-type: none"> Quarterly reports on coordination List of beneficiaries with ID number
			1 report on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality by September 2015	1 report on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality by December 2015	2 reports on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality	N/A	<ul style="list-style-type: none"> Reports on the number of jobs created through EPWP, CWP and by government sector departments, NPO and

							municipality
	Number of reports on the development of sub-contractors	4 reports on the development of sub-contractors by June 2016	1 report on the development of sub-contractors by September 2015	1 report on the development of sub-contractors by December 2015	2 reports on the development of sub-contractors were compiled by 2015	N/A	<ul style="list-style-type: none"> Quarterly reports on the development of sub-contractors
	Number of report on the coordination of SMMEs attending the LED/ tourism exhibitions	12 reports on coordination of SMMEs attending the LED/tourism exhibition by June 2016.	3 reports on the coordination of SMMEs attending LED/tourism exhibition by September 2015	3 reports on the coordination of SMMEs attending LED/tourism exhibition by December 2015	6 reports on coordination of SMMEs attending LED/tourism exhibition by December 2015	N/A	<ul style="list-style-type: none"> Quarterly reports on coordination of SMMEs attending LED/Tourism exhibition

Section 16: Municipal Manager's Quality Certificate

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

NC 451

QUALITY CERTIFICATE

I, Tshepo Macdonald Bloom, Municipal Manager of Joe Morolong Local Municipality, hereby certify that-

(mark as appropriate)

- The monthly budget statement
- The quarterly report on the implementation of the budget and financial state of affairs of the municipality
- The mid-year budget and performance assessment

for the 1st Semester of 2016/17 FY has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

PRINT NAME: Tshepo Bloom

Municipal Manager of JOE MOROLONG LOCAL MUNICIPALITY (NC 451)

Signature: 

Date : 25.10.1.2017